# EXECUTIVE COMMITTEE MEETING Wednesday, January 31, 2024, 5:00 pm at Hilton Hotel Santa Fe, NM – Chapel Room

#### **AGENDA**

I.	Call	to	Order

- II. Roll Call
- III. Approval of Agenda\*
- IV. Induction of New Board Members: Tandee Delk, Region V
- V. Approval of Minutes October 16, 2023
- VI. Agency Communications
  - A. Partnerships Elisa Begueria
    - 1. NMCCS Erik Bose
    - 2. NMCEL Stan Rounds
    - 3. NMPED Matt Goodlaw
    - 4. NMSBA Joe Guillen
    - 5. Higher Ed (4 yr.) Dr. Sandra Rodriguez
    - 6. Higher Ed (2 yr.) Dr. Charley Carroll
  - B. Finance Brian Snider
  - C. Scholarship Tana Daugherty
  - D. Nominating Brian Snider
  - E. Policy Elisa Begueria
- VII. Program Overview/Reports
  - A. Strategic Plan Update
  - VIII. Administrative Overview
    - A. Administrative Reports
      - 1. Directors
- a. Robin Strauser\* (Finance)
- b. Lianne Pierce\* (Ancillary)
- c. Gustavo Rossell\* (Procurement)
- d. Paul Benoit\* (REAP/Northern Services)
- e. Brad Schroeder\* (Technology)
- f. Jim Barentine\* (Southern Services)
- g. Yvonne Tabet\*(Human Resources)
- Executive Director\*

- a. Approve Professional Development Programs for 2023-24\*
- b. Budget proposal and timeline 2023-24\*
- c. Staff Additions 2024 IT Position
- d. Raising of Procurement Limits

#### B. Personnel - Report

- Staff Contracts and Resignations\* (Information only)
- C. Consent Agenda (Request Approval)
  - 1. Approval of Checks\*
  - 2. Profit and Loss and Balance Sheets\*
- IX. Setting Next Meeting Dates
  - A. March 19th at 2:00pm, in conjunction with the Spring Budget Conference
  - B. May 30<sup>th</sup> at 2:00pm, in conjunction with the NMSBA School Law Conference
  - C. July 16th at 3:00pm, in conjunction with NMCEL
- X. Adjournment

All items on agenda are subject to action by the CES Executive Committee

Included in Advance Packet Mailing

#### Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

# Agenda Item VIII.A.1a Robin Strauser, Chief Financial Officer Administrative and Finance Report

#### Finance:

As of December 31, 2023, CES had total revenue of \$164,023,483. Compared to December 31, 2022's revenue of \$143,248,146, this year's revenue is \$20,775,337, (14.5%), more. SSC has revenue of \$167,477. Combined revenue is \$164,190,960. Net Fund Balance for CES as of 12/31/2023 is \$13,851,483. This is an increase of \$2,456,164. Adding CES' and SSC's Fund Balances together gives a total fund Balance of \$18,045,636.

One of the metrics that the Business Office tracks are approved purchase orders. Through December 2023, the dollar amount of purchase orders approved by CES staff was \$259.4 million, an increase of \$59.7 million over the same period in the previous fiscal year. This equates to a 30% increase in the dollar amount of total purchase orders approved. Direct purchase orders approved were \$105.7 million, an increase of \$22.8 million over the previous period. Traditional purchase orders, including Gordian and RS Means, were \$153.7 million, an increase of \$36.9 million over the previous period.

#### Payroll:

CES must disseminate W-2's to all staff by January 31. We anticipate accomplishing this ahead of the deadline.

Implementation of GreenShades continues. CES has started testing the program with a few employees. Understanding the program's full capabilities and limitations and how it impacts our internal processes is ongoing.

#### Staff:

All positions in the Business Department are currently filled.

#### Strategic Plan:

The Strategic Plan for 23-24 has been updated. Opportunities for additional enhancements to systems and processes are ongoing.

# Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

#### Agenda Item VIII.A.1b Lianne Pierce, Ancillary Director Ancillary Report

2<sup>nd</sup> Quarter: October, November, December 2023-24 Strategic Goal (1)

Action Plan 1.

1. Increase percentage of Ancillary requests filled through enhanced recruitment and retention strategies.

<b>Dala O</b>	Jul		Sept		Nove	Dec 23		Feb	Mar 23	Apr 23	May 23	Jun
Role Group	23	Aug23	23	2 <b>3</b> 1	Nov23	23 4	23	23	23	23	23	23
Anc Tcher	3		3	9 1	<u>4</u> 1	. <del>1</del> .						
APE/RT ASL-I	0	1 0	0	0	. 1	0					•	
		1	1	1	1	1						
AUD BMS	1 2	3	2	2	1	1						
COMS	0	. 3 1	1	1	1	1						
COMS/TVI	1	1	1	1	1	1						
TVI	1	1	2	2	1	1						
COTA	1 8	1 8	8	8	8	8						
DIAG	6 48	53	53	5	53	54						
LPN	0	0	55 1	. 3	1	1						
NP	0	0	0	0	0	0						
OT	24	24	24	2	24	24	,					
PhD Psych	6	5	5	4	4	4						
Sch Psych	18	18	18	1	18	18						
PT	5	5	5	5	5	5						
PTD	2	2	2	2	2							
RHC	6	6	7	7	7	2 7						
RN	8	9	9	9	9	9						
RT	7	7	7	7	7	7						
SLP	33		34	34	34	34						
SLPA	0	0	0	0	0	0						
SW	34	36	36	3	37	38				=		
SW Reg Ed	4	4	4	4	5	5						
Staff Count	212		232	232	232	228						
Resigned -	- 1-				===-							
Retired	0	1	0	1	1	4	··· · · · · · · · · · · · · · · · · ·					
Interviewed	3	15	0	4	1	7			,			
Recommending: New Hires or	^		^	1	4	6						
Returning	2	9			1	0						

#### **Action Plan 1:**

#### 1. Recruitment:

Interviewed – 12, 7 of the 12 recommended to hire.

Resign/Retire – 6 total for the 2<sup>nd</sup> Quarter, (one on long term medical – leave.)

Staff count: 228

Total Allocations requested 2<sup>nd</sup> Quarter: 482 Total Allocations assigned to staff: 416 Remaining Vacancy requests: 66

- 2. Explore additional IT uses to support Ancillary Dept. responsibilities.
  - a. I have started keeping records of IT situations with the RTS Portal that should be considered for transferred capability to specific staff in Ancillary.
  - b. We have not explored AI, however I am familiarizing myself with Microsoft Dynamics 365.

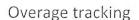
#### Strategic Goal (2)

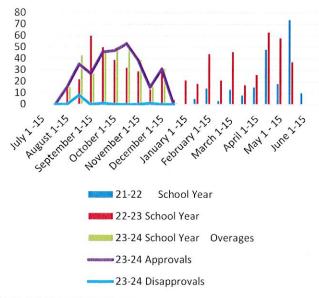
- 1. Expand PD opportunities for staff.
  - a. CPI has taken place in the 2<sup>nd</sup> Quarter with 74 participants.
    - i. CES Full Course & Refresher
    - ii. Cien Aguas Full Course and Refresher
    - iii. Los Alamos Schools- Regular Education
    - iv. Montessori of the Rio Grande- Full course and Refresher
    - v. International School at Mesa Del Sol & Dorn Charter Full Course
    - vi. Montessori Elementary & Middle School Full Course
  - b. CES is looking at professional development to include Excel for staff which is Ancillary's primary request regarding PD for Software platforms.
- 2. Staff Development: Promote Tuition Reimbursement.

Still having discussions as to what would be beneficial.

An "overage" is when a staff member exceeds the allocation of hours assigned to them according to the agreement between CES and the institution.

Updated for 2<sup>nd</sup> Quarter 2023/24. These figures are based on 227 staff any given pay period. The spikes are moderately correlated with the PED Special Education Count Days.





The lines and gray bars are for 2023-2024, The other vertical bars are from previous years.

#### Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

# Agenda Item VIII.A.1c Gustavo Rossell Procurement Department Administrative Report

The CES Procurement Department continues with its mission to issue the solicitations and resulting contract vehicles for our members` use saving them time and hundreds of thousands of dollars annually.

#### **Procurement News**

#### Six-Year Study for NM Schools Transformation

The RFP was awarded on 8/21/23 to six Offerors *America Alliance for Innovative Systems* was the firm chosen to lead this effort.

16 school districts are participating in this pilot project.

#### Job Order Contract (JOC Trainings)

The first JOC Training of the year will be on Tuesday, February 13, 2024, 10:00 am., virtually and in person.

#### eRate season

- Funding Year (FY) 2024 FCC Form 471 application filing window will open on Wednesday, January 17, 2024, at 12:00 noon ET and will close on Wednesday, March 27, 2024, at 11:59 p.m. ET. The E-Rate Productivity Center (EPC) Administrative Window will close January 12.
- · eRate will also fund Wi-Fi in school buses
- E-rate Training Links
- 1. USAC Training link on the E-Rate Process <a href="https://www.usac.org/e-rate/learn/">https://www.usac.org/e-rate/learn/</a>
- E-Rate Central various E-rate Links
  - a. General Mailing List for weekly updated for E-Rate Program join our mailing list
- b. Mailing List for New Mexico for weekly updated for E-Rate Program <a href="http://www.e-ratecentral.com/us/stateInformation.asp?state=NM">http://www.e-ratecentral.com/us/stateInformation.asp?state=NM</a>

Contact CES Procurement for more information on CES contract-holding firms that can help your District get the most out of this program.

#### Update on Recent Publicly Solicited and Competed Solicitations and Contract Awards

RFPs that have been advertised, are closing, or that have been scheduled for evaluations or to be awarded:

Recent Solicitations Awarded:

RFP#	RFP Description
2024-08	Modular, Pre-Eng'd Steel Bldgs., Prods. & Related Servs.
2024-09	Under \$60K - Grounds Maintenance & Landscaping Services
2024-10	Under \$60K - Mech Elec Plumbing Maintenance
2024-11	Under 60K - Facility General Maintenance

2024-12	Food Service Equipment and Related Services	
2024-13	Hazardous Waste Materials	
2024-15	IT and Related, Products and Services	<u> </u>
Key Dates:	Release: 10/5/23; Close: 11/3/23; Award: mid Dec. 2023	

#### II Upcoming Publicly Solicited and Competed Solicitations

RFP#	RFP Description	47.65
2024-15	School, Activity Buses, and Bookmobiles	H = Make
2024-16 new category	Public Safety – Products, Services, and Related	
2024-17 new category	Utilities – Products, Services, and Related	
Key Dates:	Release: 1/12/24; Close: 2/9/24; Award: late Feb. 2024	

CES` RFPs and entire procurement process are done, from cradle-to-grave, 100% digitally, helping to reduce our carbon footprint.

Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

Agenda Item VIII.A.1d
Paul M. Benoit, Northern Services Manager
Northern Services Administrative Report

#### Northern Services Travel Notes

Most Travel has centered around member/entity visits and delivery of Member Service Credits. I am in the process of reviewing how many left and planning a last round of delivery for these. There have been several conferences, most notably the NMSBA Conference in December and the NM Counties Legislative Conference in January (16-18). Of course, we will be at the NMSBA Winter conference for this meeting.

#### **Direct Purchase/Digital Bluebook and DP Account Status**

Direct purchase continues to grow in both dollar volume and Jim and I keep up with maintaining and adding entity accounts for the digital bluebook. Most of our trainings are done via phone or teams/zoom type training. I have completed two in-person trainings in my travels in the last quarter, one scheduled and one "impromptu". I do remind entities often that I am available to provide these to new staff or existing staff in need of a refresher.

#### NMREAP NOTES

We are at 99 memberships and 2024-25 renewals will be upon us before. The elusive "100" is pending with a charter school in Carlsbad having completed an application, but I've heard nothing from them since sending them the Annual Subscription Quote.

#### MEMBERSHIP DIRECTORY

The annual update on the member directory was very successful this year with only 49/320 Northern Entities not responding to the completion of the update listing. Some of those 49 are small agencies, non-profits, or small entities (I believe 100% of schools (Districts/Charters/BIE/Private responded) that may not even have full time employees.

It is worth noting that this general directory is useful for our vendors to push out targeted information (as we track it

by specific position types) and it is useful for the various departments at CES when their "regular" (in the trenches/drill down) contacts may not be working.

#### Other

Thave made monthly reports in the strategic plan for 2023-24, as well as two 90-day updates for the first half of the year. The goals/actions for Northern Services remain the same, related to Member Services and Support and Marketing of CES, Training and Maintenance for Digital Bluebook Accounts, Membership Directory for all institutions (Members and PE's), and NMREAP support. These goals are attached and were reviewed in January with the Team.

#### STRATEGIC PLAN OUTLINE FOR NORTHERN SERVICES (2023-24)

Below is the basic outline of Northern Services Goals and Strategies in the Strategic Plan – Action Plan. My report (above) stands and is reflective of efforts to address these action goals and strategies at this time. The new strategic plan was also finalized in this time. The first Quarter/90-Day Plan Report has been posted for Northern Services.

- 1. Provide, enhance, customize personal approach to Member Services Regions 1, 2, 3, 4N, and 5.
  - a. Make regular site visits to each region, at least quarterly, and call on each member/PE 1-2 times per year.
  - b. Regular mass notifications related to DP Accounts, Bluebook Access. Contact lists (Annual updates)
  - c. Continue providing in-person and on-line Digital Bluebook training, working with Jim when appropriate, especially when process changes occur.
  - d. Provide monthly analysis of DP and Traditional Purchasing for Jim and Paul's use in the field, working with active members/PE's and to increase promotion of CES with all Members/PE's.
- 2. Provide support to departments and promote service programs (ALD, LEAP, TAP, Site)
  - a. Follow up on all requests from Business Office for Member Services related to purchasing contracts.
  - b. Follow up on all requests from the Procurement Office related to Vendor services.
  - c. Assist in mass mail-outs to key contacts for TAP, SITE, LEAP, Contracts, Ancillary, etc....
  - d. Maintain Directory and an updated Superintendent list for emergency contacts.
- 3. Promote subscriptions. Training viability and enhancements.
  - a. Provide continued support to all subscribers for access to and use of NMREAP for job posting and applicant searches.
  - b. Maintain database of subscriptions, including renewal status, PO status, Invoicing status, and payment status. Work with Purchasing Specialist assigned to processing POs for invoicing.
  - c. Continue marketing NMREAP subscription services with all districts and charters.
  - d. Ensure the NMPED continues to distribute NMREAP information with all licensure applications.

#### Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

#### Agenda Item VIII.A.1e Brad Schroeder - Technology

We are working with our software contractor on several upgrades to our eProcurement application, as well as a rewrite of the software. We need to determine a tiered pricing model for all modules and market to districts, cities, counties, and other state purchasing cooperatives throughout the country. Low costs, flexibility, and centrally hosted support will be key factors. Quick wins will include marketing to local entities and offer Procurement-as-a-Service to validate proof of concept/MVP (minimum viable product), adjust and release major/minor updates to customers. We are in the process of implementing our solution regarding the processing of HR, Payroll, PTO, Expense Reports, Timesheets, etc. The goal was to have it ready for testing for internal staff by early November with a full rollout soon after. We are reevaluating our payroll process to determine the next steps as our payroll system will no longer be supported in 2028.

Items on the horizon include the cross-organization implementation of CRM (Customer Relationship Management) either with our proprietary software eProcurement (need a new name) or Dynamics 365 as well as Microsoft Co-pilot (Chat GPT/AI) along with a full technology training curriculum for all staff.

Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

Agenda Item VIII.A.1f
Jim Barentine – Southern Services

I continue to call upon members and vendors. I have conducted visits in every southern Region since your last meeting, I am focusing currently on quick visits in Regions 7&8 to complete delivery of Member Service Credits and Vendor awards. Additional service to both groups occurs frequently via telephone and Zoom. Additionally, much contact occurs via both individual and mass emails across southern New Mexico.

Much of the education/reeducation I conduct with members' personnel relates to successful sign-in and navigation of the Bluebook plus placement of orders. I work to increase awareness among members' staffs of the assorted opportunities CES provides, including procurement, ancillary staffing, professional development, and other.

I am beginning work on my annual "Jim's Watch List" of legislation, to be shared with superintendents, REC directors, and charter directors in my assigned work area, plus Paul for northern distribution as he sees fit. For it, I attempt to best capture bills, resolutions, and memorials that may have any significant impact upon or relevance to public education. (There may be some I miss; feel free to ask about specific legislation you would like tracked.)

The digital media program continues to serve CES well. In addition to social media posts, the creation of supportive videos, monthly newsletters, and other marketing materials keeps the workload full for Aaron Gonzales, who serves well in the Media Specialist role, refining some post and media content and format. Digital media is an effective way for CES to maintain a presence with its members and vendors, and we attempt to connect with the social media sites of our members and vendors to enhance their impact. Video creation efforts address both members (Procurement and Professional Development) and vendors (eProcurement updating and acquiring a CES contract).

While most southern New Mexico use of the CES Ancillary Program has become directly handled by districts/schools and CES Ancillary personnel, I continue to support the use of the Program through recruitment and identification of placement opportunities as needed.

Marketing and collaboration efforts have continued, occurring as a combination of in-person, virtual, and hybrid. Meetings and conferences include:

- CES Facility Managers Workshop (Albuquerque)
- DFA Infrastructure Conference (
- NMPPA Fall Conference (Albuquerque)
- NM Safe Schools Conference (Bernalillo)
- NM Charter Schools Conference (Bernalillo)
- NMSBA Annual Conference (Albuquerque)
- Texas Tech University Health Science Center Vendor Fair (El Paso)
- NM Counties Conference (Santa Fe)
- Various meetings with contracted and potential vendors
- · Various meetings/trainings with members and potential members

Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

#### Agenda Item VIII.A.1g Yvonne Tabet – Human Resources

The Human Resources Department has focused this quarter on serving as a resource to employees by becoming a NMPSIA Wellness Ambassador for the 2023-2024 year. Meetings are quarterly with monthly newsletter and wellness programs shared by NMPSIA's Wellness Team. This school year monthly Ancillary Newsletters have included all of the NMPSIA resources to those employees. CES Monthly Roll-Up Reports, provided to all CES Office Staff, have included those resources, as well. Monthly topics include the following: NMPSIA Benefits Newsletter, Monthly Event Calendar and Wellness Wednesday Workshop. Along with those resources, each month may have a different focus. For January, the focus is mindfulness along with differing topics for the month including 30 Ways to Well-Being and Financial Wellbeing. The overarching goal is to serve as a support to create a healthy balance between one's work and personal life, which then lends to a positive climate and work culture.

I have started The Gallup Platform Success Team, Gallup Access Engagement Training for survey administration for the Office Staff to measure climate and culture. This was postponed from the beginning of the fiscal year to the new calendar year. My hope is to launch the survey in the first week of February, after two more trainings with our Gallup Representative.

Twenty-three new hires for this quarter, down from forty-five last quarter. Seven NMPSIA New Enrollments for health and Standard Life and three New Enrollments Basis Life only due to increase in hours.

Below are the most recent employees to join CES in the various categories from October 2, 2023-January 17, 2024.

Office Staff

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Name	Position	
Richard Martinez Procurement & Contract Specialist		
Kelly Bowles LEAP Coach		
Delores Lujan LEAP Administrative Assistant		
Samual Hendersson EANS Human Resources Specialist		

**Ancillary Staff** 

7 ti foliar y etail		
Name	Position	
Amy Rojas	Speech Language Pathologist	
Tracey Hughes	TVI	
Elizabeth Diller	Diagnostician	
Donna Gallegos	Social Worker	
Jennifer Keeran	Social Worker	
Renee Jaramillo	Diagnostician	

Lisa Chacon-Kedge	Diagnostician
Tracy Hutton	Ancillary Teacher
Jahan Barela	Diagnostician-Bilingual

#### **Professional Services**

Name	Position	
Jenelle Howard	Professional Services	
Christa Kulidge	Professional Services	
Tomer Duman	Professional Services	-
Bethany Pendergrass	Professional Services	
Yolanda Cordova	Professional Services	
Michele Crockett	Professional Services	
Meloyde Thomas	Professional Services	
Kathryn Shepard	Professional Services	
Catherine Callow-Heusser	Professional Services	
Brian Clark	Professional Services	

EANS
No New EANS Hires this quarter

Cooperative Educational Services EXECUTIVE COMMITTEE MEETING January 31, 2024

### Agenda Item VIII.A.2 David Chavez – Executive Director

Item (a) (a) Request approval of CES Professional Development Programs for 2024-2025 fiscal year. The following professional development programs are proposed for the 2024-2025 fiscal year: a. Technical Assistance Program (TAP)- this program is designed to provide professional development and technical assistance for school districts in the area of Special Education. Loretta Garcia, the Director for this program, has approximately 18 subject matter experts that are able to assist districts with any special education topic for which they may need training or assistance. b. School Improvement Technical Expertise (SITE) - This program is designed to assist regular education educators with professional development opportunities in areas such as: mathematics, reading, English language arts, Universal Design for Learning strategies, first year teacher support, Professional Learning Communities etc. c. Administrator Leadership Development (ALD) - This program is designed to support school site, central office and school boards with professional development opportunities. This program offers the Leadership Academy, Alternative Licensed program for individuals desiring to get into administration, First Year Principals Academy, First Year Superintendents Academy, Monthly Virtual Leadership Series, Finance workshop for superintendents, NMSBA training for Board Members. d. Leading Educators Through Alternative Pathways - This program is designed to support school districts in meeting the teacher vacancy challenges faced by school districts. Individuals that possess a minimum of a bachelor's degree, are considering a career change into teaching and would like to pursue a teaching degree are able to go through our yearlong alternative license program and if successful sit for the NM licensure examination, e. (Proposed) Educational Professional Development Foundation-New Mexico the purpose of the foundation is to seek grants that will support, design, develop and deliver professional development services and activities for staff of public entities and governing boards in New Mexico.

e. Six Year Study – Continue to fund this program at \$750,000.00. This amount would include contracting with AAIS on a mathematics solution for participating school districts to consider having their districts participate. I am including the mathematics proposal submitted to CES by American Alliance for Innovative Systems (AAIS). This is similar to the work that they are presently under contract—to perform for the state of Hawaii.

**Item (b)** Budget timeline for CES budget preparation for the 2024-2025 budget. I've attached our proposed budget timeline with milestones for your review, consideration, and approval.

Item (c) Request that we employ one additional staff member for the CES IT department: CES has one person working IT for the entire organization. We've sub-contracted with some of our CES vendors when a need arose for additional IT support. We will continue to sub-contract as the need arises, but we need to hire an IT tech to support the manager with day-to-day operations at CES.

Item (d) Approve CES to work with legislators in pursuing the raising of procurement limits: presently the procurement limits for on-call contracts are at no more than \$4,000,000.00 for a single purchase order and may not exceed \$12,500, 000 over a three-year period. We have experienced district projects coming in at \$1,000.00 per square foot and these limits are restrictive in allowing the use of on-call contracts through CES to facilitate small construction projects. Senator Gallegos and Senator Campos have introduced a bill that would raise the limits not to exceed \$10,000,000.00 for a single PO and \$30,000,000.00 in the aggregate.

#### Cooperative Educational Services Executive Committee Meeting January 31, 2024

Item VIII.B.1 Personnel Report-Yvonne Tabet October 3, 2023-January 17, 2024

#### Staff Resignations/Terminations/Non-Renewal

Susan Hines Ancillary
 John Olsen Ancillary
 Shawn Davidson Ancillary
 John Torelli Office

#### New Staff Contracts Received for 2023-2024

Office Richard Martinez LEAP Coach Kelly Bowles EANS HR Specialist Samual Henderson Ancillary Amy Rojas Ancillary Tracy Hughes Office, LEAP Delores Lujan Jenelle Howard Professional Services Professional Services Christa Kulidge Elizabeth Diller Ancillary

Tomer Duman Professional Services Professional Services **Bethany Pendergrass Professional Services** Yolanda Cordova Michele Crockett **Professional Services Professional Services** Meloyde Thomas Kathryn Shepard **Professional Services** Catherine Callow-Heusser **Professional Services Professional Services** Lisa Downey

Donna Gallegos Ancillary
Jennifer Keeran Ancillary
Renee Jaramillo Ancillary
Lisa Chacon-Kedge Ancillary
Tracy Hutton Ancillary
Jahan Barela Ancillary

Brian Clark
 Professional Services

### COOPERATIVE EDUCATIONAL SERVICES CHECK REGISTER

#### October 4, 2023 through January 15, 2024

Check Number	Date	Payee	Amount
240616	10/6/2023 AAA Rest	oration & Construction Services, Inc.	19,911.62
240617	10/6/2023 AFLAC		2,821.76
240618	10/6/2023 AHA! Pro	cess, Inc.	9,639.00
240619	10/6/2023 Allstate B	enefits	115.18
240620	10/6/2023 Alb Berna	lillo Co Water Utility Author	942.22
240621	10/6/2023 American	Fidelity Assurance Co	82.74
240622	10/6/2023 VOID		-
240623	10/6/2023 Bixby Elec	ctric, Inc.	146,347.66
240624	10/6/2023 CenturyLi	nk	1,957.96
240625	10/6/2023 City of Fa	rmington	324.35
240626	10/6/2023 Contreras	Construction Corp.	120,554.77
240627	10/6/2023 Brightly S	oftware, Inc.	21,499.02
240628	10/6/2023 Elisa Begu	ueria	609.81
240629	10/6/2023 Conti Ene	rgy Control LLC	9,018.50
240630	10/6/2023 ESA Cons	truction Inc	361,663.88
240631	10/6/2023 Daiohs		434.66
240632	10/6/2023 First Finar	ncial Administrators, Inc.	6,979.97
240633	10/6/2023 GoTo Cor	nmunications	743.62
240634	10/6/2023 VOID		<del>"</del> -
240635	10/6/2023 Industrial	Mechanical Inc.	27,081.17
240636	10/6/2023 Johnson (	Controls	14,513.79
240637	10/6/2023 VOID	· · · · · · · · · · · · · · · · · · ·	
240638	10/6/2023 Kristin L K	éw	1,500.00
240639	10/6/2023 MHS Inc		2,195.94
240640	10/6/2023 Millenniu	m Commworld	41,383.48
240641	10/6/2023 Myron Co	ırp	1,217.06
240642	10/6/2023 New Mex	ico Gas Company	103.64
240643		ico Association of School Business Officials	2,500.00
240644	***	terprises, Inc.DBA Nube Group	8,450.72
240645	10/6/2023 PNM		1,928.65
240646	10/6/2023 Polson &	Grady Ltd.	95,801.50
240647	10/6/2023 PRO-ED, I		754.60
240648	10/6/2023 Psycholog		1,908.48
240649	10/6/2023 Raton Pub		41.41
240650	10/6/2023 Robert Ha	<del></del>	3,762.66
240651	10/6/2023 RSM		32,958.47
240652	10/6/2023 Russ Rom	ans	2,000.00
240653	10/6/2023 Safeguard		979.67
240654	10/6/2023 Sandra R		1,500.00
240655	10/6/2023 Sheree A .		2,000.00
240656	10/6/2023 Southwest		
240657	10/6/2023 TeleData		4,317.35 99,627.80
240658	10/6/2023 The Grant		
240659	10/6/2023 Tucumcari	·	2,152.50
		erg, Rogers, Yepa & Abeita LLP	37.30 1,118.12
240660			

240662	10/6/2023 Victoria's Sunset LLC	2,690.62
240663	10/6/2023 Yearout Mechanical	2,636.81
240664	10/12/2023 Petty Cash/CES	700.00
240665	10/13/2023 Black Duck	3,563.73
240666	10/13/2023 David Chavez	493.97
240667	10/13/2023 Deming Excavating Inc	563,895.70
240668	10/13/2023 Eastern New Mexico University	1,818.00
240669	10/13/2023 ESA Construction Inc	33,161.08
240670	10/13/2023 GM Builders, Inc.	679,115.32
240671	10/13/2023 Industrial Mechanical Inc.	189,820.71
240672	10/13/2023 Kay-Twelve, LLC	6,076.05
240673	10/13/2023 Margaret Mikelson	84.73
240674	10/13/2023 New Image Construction	19,813.49
240675	10/13/2023 New Mexico Public Procurement Association	200.00
240676	10/13/2023 The Playwell Group, Inc.	17,979.41
240677	10/13/2023 Robert Half	3,806.52
240678	10/13/2023 Robin Strauser	15,116.88
240679	10/13/2023 RSM	193.73
240680	10/13/2023 Space Exploration Technologies Corp	17,290.00
240681	10/13/2023 Trinity Electric LLC	37,288.79
240682	10/13/2023 United States Postal Service	68.67
240683	10/20/2023 Barbara Piper	18.71
240684	10/20/2023 Coyote Cabling	35,358.00
240685	10/20/2023 ESA Construction Inc	110,747.62
240686	10/20/2023 Gadsden Independent School District	900.00
240687	10/20/2023 Greer Stafford/SJCF Architecture Inc	24,938.75
240688	10/20/2023 Nine Degrees Construction, LLC	57,669.14
240689	10/20/2023 NM Coalition of Educational Leaders	1,392.62
240690	10/20/2023 Pluma, LLC	13,602.73
240691	10/20/2023 Sandia Lightwave, LLC	31,451.90
240692	10/20/2023 Wenger Corporation	7,475.17
240693	10/20/2023 Wizer Electric LLC	224,591.77
240694	10/27/2023 Aztec Schools	542.80
240695	10/27/2023 Constructors & Associates, Inc.	4,344.90
240696	10/27/2023 Conti Energy Control LLC	1,972.31
240697	10/27/2023 ESA Construction Inc	502,802.07
240698	10/27/2023 Floor Tech Contracting LLC	4,573.15
240699	10/27/2023 Fulkerson Plumbing & Heating Company, Inc.	19,638.26
240700	10/27/2023 Greer Stafford/SJCF Architecture Inc	30,594.30
240701	10/27/2023 Imagination Station dba Istation	10,062.95
240702	10/27/2023 Mesa Verde Enterprises, Inc.	7,583.60
240703	10/27/2023 NM State University	4,038.60
240704	10/27/2023 The Playwell Group, Inc.	925.46
240705	10/27/2023 Ramah Navajo School Board	160.08
240706	10/27/2023 Robert Half	7,791.85
240707	10/27/2023 Sandia Lightwave, LLC	7,834.38
240708	10/27/2023 Terracon Consultants	5,257.94
240709	10/27/2023 Wenger Corporation	9,881.69
240710	10/27/2023 Yearout Mechanical	20,218.30
240711	11/1/2023 Tammy Casaus	2,000.00
240712	11/1/2023 Petty Cash/CES	100.00

240713	11/3/2023 Kina LLC	4,415.99
240714	11/3/2023 American Alliance for Innovative Systems	61,200.00
240715	11/3/2023 AT&T Mobility	127.06
240716	11/3/2023 Constructors & Associates, Inc.	126,765.15
240717	11/3/2023 David Chavez	251.99
240718	11/3/2023 VOID	
240719	11/3/2023 Document Solutions, Inc. (DSI)	230,697.12
240720	11/3/2023 Embassy Suites Albuquerque Hotel and Spa	89,506.55
240721	11/3/2023 ESA Construction Inc	129,247.14
240722	11/3/2023 Daiohs	315.85
240723	11/3/2023 Floor Tech Contracting LLC	20,201.67
240724	11/3/2023 Katherine I Good	1,500.00
240725	11/3/2023 MW Electric, Inc.	16,953.37
240726	11/3/2023 New Mexico Gas Company	93.76
240727	11/3/2023 Northstar NM LLC	16,012.20
240728	11/3/2023 Dry Fly Enterprises, Inc.DBA Nube Group	8,725.16
240729	11/3/2023 NCS Pearson Inc.	852.60
240730	11/3/2023 RSM	4,415.87
240731	11/3/2023 Smith Engineering Company	403.66
240732	11/3/2023 Terracon Consultants	1,331.88
240733	11/3/2023 Truly Nolen	87.18
240734	11/3/2023 Verizon Wireless	731.71
240735	11/10/2023 AFLAC	2,628.78
240736	11/10/2023 Alb Bernalillo Co Water Utility Author	1,733.30
240737	11/10/2023 Allstate Benefits	115.18
240738	11/10/2023 American Fidelity Assurance Co	829.58
240739	11/10/2023 Roman Cathoiloc Church Archdiocese of SF	10,566.72
240740	11/10/2023 Constructors & Associates, Inc.	4,506.49
240741	11/10/2023 CenturyLink	1,957.96
240742	11/10/2023 e3 MSR West	145.00
240743	11/10/2023 Facility Solutions Group	18,321.57
240744	11/10/2023 Daiohs	94.71
240745	11/10/2023 First Financial Administrators, Inc.	6,639.97
240746	11/10/2023 GoTo Communications	743.62
240747	11/10/2023 Hawthorne Educational Services, Inc.	294.00
240748	11/10/2023 MHS Inc	312.65
240749	11/10/2023 NACA Inspired	35,625.98
240750	11/10/2023 New Mexico Counties 33 Strong	3,000.00
240751	11/10/2023 New Mexico Public Procurement Association	50.00
240752	11/10/2023 Psychological Assessment RS	1,417,14
240753	11/10/2023 NCS Pearson Inc.	11,942.65
240754 240755	11/10/2023 Physical Science Research Associates Ltd 11/10/2023 PNM	60,444.44
240756		2,226.20
240757	11/10/2023 Poweron Technology Services, LLC	106,994.70
	11/10/2023 Prodigies Academy LLC	2,500.00
240758	11/10/2023 PRO-ED, Inc.	246.40
240759 240760	11/10/2023 Quadient Leasing USA, Inc.	257.55
240760	11/10/2023 Riverside Insights	2,078.34
240762	11/10/2023 RSM	74.26
240762	11/10/2023 Therapro, Inc.	109.96
240703	11/10/2023 Travers Mechanical and Controls, LLC	891.35

240764	11/10/2023 Van Amberg, Rogers, Yepa & Abeita LLP	2,261.12
240765	11/10/2023 Victoria's Sunset LLC	2,690.62
240766	11/10/2023 Vigil & Associates Architectural Group PC	6,046.49
240767	11/10/2023 WPS	10,727.25
240768	11/10/2023 AHA! Process, Inc.	54,900.00
240769	11/10/2023 Conti Energy Control LLC	912.84
240770	11/14/2023 Aztec Schools	1,000.00
240771	11/14/2023 David Zachek	3,422.48
240772	11/17/2023 Coyote Cabling	13,978.08
240773	11/17/2023 Deming Excavating Inc	167,664.52
240774	11/17/2023 Conti Energy Control LLC	487.97
240775	11/17/2023 ESA Construction Inc	49,308.17
240776	11/17/2023 Greer Stafford/SJCF Architecture Inc	4,928.03
240777	11/17/2023 Imagination Station dba Istation	17,758.15
240778	11/17/2023 Mobilease Modular Space Inc	913,292.25
240779	11/17/2023 New Image Construction	37,624.55
240780	11/17/2023 Nine Degrees Construction, LLC	10,685.19
240781	11/17/2023 Rising Sun Technologies	13,884.44
240782	11/22/2023 Association of Educational Purchasing Agencies	102.27
240783	11/22/2023 Albuquerque Publishing Company	311.36
240784	11/22/2023 Christian Learning Center	22,752.00
240785	11/22/2023 American Alliance for Innovative Systems	61,200.00
240786	11/22/2023 Charley Carroll	677.22
240787	11/22/2023 City of Eunice	680.35
240788	11/22/2023 Coyote Cabling	25,709.35
240789	11/22/2023 David Chavez	234.98
240790	11/22/2023 David Zachek	4,261.95
240791	11/22/2023 Texas New Mexico Newspaper Partnership, LLC	252.07
240792	11/22/2023 ESA Construction Inc	189,261.50
240793	11/22/2023 Greenshades Software, LLC	7,282.05
240794	11/22/2023 Hansen & Prezzano/Builders LLC	20,515.56
240795	11/22/2023 Jaramillo Accounting Group LLC	26,610.28
240796	11/22/2023 Mountain States Constructors, Inc.	252,965.12
240797	11/22/2023 MW Electric, Inc.	13,221.50
240798	11/22/2023 New Mexico School Boards Association	5,000.00
240799	11/22/2023 Nine Degrees Construction, LLC	50,947.11
240800	11/22/2023 NCS Pearson Inc.	1,061.84
240801	11/22/2023 Poms & Associates Insurance Brokers Inc	96.86
240802	11/22/2023 Severin Intermediate Holdings, LLC	948.15
240803	11/22/2023 Robert Half	4,345.41
240804	11/22/2023 Ronda Davis	1,139.25
240805	11/22/2023 Roswell Daily Record	128.51
240806	11/22/2023 RSM	314.80
240807	11/22/2023 Safeguard Business Systems	5,015.28
240808	11/22/2023 Sand Digging It Landscapes, Inc.	10,117.92
240809	11/22/2023 The Santa Fe New Mexican	117.16
240810	11/22/2023 Submittable Holdings, Inc.	10,140.00
240811	11/22/2023 Truly Nolen	87.18
240812	11/22/2023 Van Amberg, Rogers, Yepa & Abeita LLP	1,856.50
240813	11/22/2023 Verizon Wireless	731.71
240814	11/22/2023 Yearout Mechanical	1,854.92

240816   12/1/2023 Alfstate Benefits   115.11	240815	12/1/2023 AFLAC	4,031.90
240817   12/1/2023 American Fidelity Assurance Co   825.5			
240818   12/1/2023 AT&T Mobility   127.07		The state of the s	<del></del>
240819   12/1/2023 Cognia, Inc.   7.600000   7.600000   7.600000   7.600000   7.600000   7.600000   7.600000   7.600000   7.6000000   7.6000000   7.60000000   7.6000000000000000000000000000000000000			
240820   12/1/2023 Cognia, Inc.   7,600,00	240819		
240821         12/1/2023 Comfort Systems USA Southwest, Inc.         32,714,11           240822         12/1/2023 ESA Construction Inc.         9,395,81           240823         12/1/2023 ESA Construction Inc.         589,050,82           240824         12/1/2023 Baiohs         491,85           240825         12/1/2023 Idea First Financial Administrators, Inc.         6,618,72           240826         12/1/2023 Idea Mount of Ench Contracting LLC         6,702,920           240827         12/1/2023 Idea Mount of Ench Contracting LLC         6,702,920           240828         12/1/2023 Johnson Controls         181,44           240829         12/1/2023 Johnson Controls         181,44           240829         12/1/2023 Johnson Controls         181,266,52           240830         12/1/2023 Johnson Controls         181,266,52           240831         12/1/2023 Johnson Controls         181,266,52           240831         12/1/2023 Johnson Controls         181,266,52           240830         12/1/2023 Johnson Controls         181,266,52           240831         12/1/2023 Johnson Controls         181,266,52           240831         12/1/2023 Johnson Controls         181,266,52           240833         12/1/2023 Johnson Controls         181,266,52           240833<			
240822         12/1/2023 ESA Construction Inc         9,995.81           240823         12/1/2023 ESA Construction Inc         9,995.81           240824         12/1/2023 Inches         4918.81           240825         12/1/2023 First Financial Administrators, Inc.         6,818.72           240826         12/1/2023 Financial Administrators, Inc.         6,818.73           240827         12/1/2023 Floor Tech Contracting         11,438           240828         12/1/2023 Industrial Mechanical Inc.         11,438           240828         12/1/2023 Industrial Mechanical Inc.         11,438           240829         12/1/2023 Mesa Verde Enterprises, Inc.         12,600.52           240830         12/1/2023 Mesa Verde Enterprises, Inc.         18,200.52           240831         12/1/2023 New Mexico Gas Company         196.99           240831         12/1/2023 New Mexico Gas Company         196.99           240832         12/1/2023 New Mexico Gas Company         196.99           240833         12/1/2023 New Flate University         83.45           240834         12/1/2023 New Flate University         83.45           240834         12/1/2023 New Flate University         83.63           240834         12/1/2023 Propersity         83.63           240834			·
240821         12/1/2023 ESA Construction Inc         589,050.85           240824         17/1/2023 Dalohs         491.86           240825         12/1/2023 First Financial Administrators, Inc.         651872           240826         12/1/2023 Finst Financial Administrators, Inc.         651872           240827         12/1/2023 Industrial McChanical Inc.         1453833           240828         12/1/2023 Industrial McChanical Inc.         15,260.52           240829         12/1/2023 Mesa Verde Enterprises, Inc.         15,260.52           240830         12/1/2023 MHS Inc.         518.90           240831         12/1/2023 NM Mexico Gas Company         196.99           240832         12/1/2023 NM State University         83.45           240833         12/1/2023 TNCS Peason Inc.         30,200.00           240834         12/1/2023 TNC Peason Inc.         72,359.00           240835         12/1/2023 Psychological Assessment RS         616,74           240836         12/1/2023 Psychological Assessment RS         616,74           240837         12/1/2023 Riverside Insights         46,03.7           240838         12/1/2023 Riverside Insights         46,03.7           240839         12/1/2023 Riverside Insights         46,03.7           240839	240822		9,395.81
240825   12/1/2023 First Financial Administrators, Inc.   6,818.73	240823	12/1/2023 ESA Construction Inc	589,050.82
240825         12/1/2023 First Financial Administrators, Inc.         6,818.73           240826         12/1/2023 Floor Tech Contracting LLC         67,029.07           240827         12/1/2023 Floor Tech Contracting LLC         14,388.33           240828         12/1/2023 Mesa Verde Enterprises, Inc.         15,260.52           240830         12/1/2023 Mesa Verde Enterprises, Inc.         15,260.52           240831         12/1/2023 Mesa Verde Enterprises, Inc.         5189.97           240831         12/1/2023 New Mexico Gas Company         196.95           240832         12/1/2023 New Mexico Gas Company         196.95           240833         12/1/2023 New Season Inc.         3,200.00           240833         12/1/2023 Psychological Assessment RS         1,977.33           240835         12/1/2023 Psychological Assessment RS         1,977.33           240836         12/1/2023 Psychological Assessment RS         6,167.47           240837         12/1/2023 Riverside Insights         4,803.70           240838         12/1/2023 Riverside Insights         4,803.70           240838         12/1/2023 Riverside Insights         4,803.70           240839         12/1/2023 Seleguard Business Systems         2,132.61           240840         12/1/2023 Advertising Inc.         10,792.23 <td>240824</td> <td>12/1/2023 Daiohs</td> <td>491.89</td>	240824	12/1/2023 Daiohs	491.89
240826         12/1/2023 Floor Tech Contracting LLC         67,02907           240827         12/1/2023 Industrial Mechanical Inc.         14,538,33           240828         12/1/2023 Mesa Verde Enterprises, Inc.         15,260,52           240830         12/1/2023 Mesa Verde Enterprises, Inc.         15,260,52           240831         12/1/2023 New Mexico Gas Company         196,92           240832         12/1/2023 New Mexico Gas Company         196,93           240833         12/1/2023 New Mexico Gas Company         3,020,06           240834         12/1/2023 Physel Group, Inc.         3,020,06           240834         12/1/2023 The Playwell Group, Inc.         72,3590,2           240835         12/1/2023 PhyMM         1,977,33           240836         12/1/2023 Psychological Assessment RS         616,74           240837         12/1/2023 Riverside Insights         4,803,77           240838         12/1/2023 Scholastic Testing Service Inc.         414,07           240839         12/1/2023 Scholastic Testing Service Inc.         414,07           240830         12/1/2023 Scholastic Testing Service Inc.         414,07           240831         12/1/2023 Scholastic Testing Service Inc.         414,07           240839         12/1/2023 Scholastic Testing Service Inc.         416,07 </td <td>240825</td> <td>12/1/2023 First Financial Administrators, Inc.</td> <td>6,818.73</td>	240825	12/1/2023 First Financial Administrators, Inc.	6,818.73
240827         12/1/2023 Industrial Mechanical Inc.         14,538.33           240828         12/1/2023 Johnson Controls         1814.4           240829         12/1/2023 Mes Verde Enterprises, Inc.         15,860,52           240830         12/1/2023 Mes Verde Enterprises, Inc.         518,90           240831         12/1/2023 New Mexico Gas Company         196,92           240832         12/1/2023 Nexte University         3,920,00           240833         12/1/2023 Nexte University         3,020,00           240834         12/1/2023 The Playwelf Group, Inc.         72,359,02           240835         12/1/2023 Physical Group, Inc.         72,359,02           240836         12/1/2023 Spychological Assessment RS         616,74           240837         12/1/2023 Sieguard Business Systems         2,132,61           240838         12/1/2023 Seloguard Business Systems         2,132,61           240839         12/1/2023 Seloguard Business Systems         2,132,61           240839         12/1/2023 Seloguard Business Systems         2,132,61           240840         12/1/2023 Seloguard Business Systems         2,132,61           240841         12/8/2023 Advertising Inc.         414,07           240841         12/8/2023 Advertising Inc.         10,972,23           <	240826	12/1/2023 Floor Tech Contracting LLC	67,029.07
240828         12/1/2023 Mesa Verde Enterprises, Inc.         15,2605.5           240830         12/1/2023 Mesa Verde Enterprises, Inc.         518,90           240831         12/1/2023 New Mexico Gas Company         196,95           240832         12/1/2023 NM State University         83,44           240833         12/1/2023 NCS Pearson Inc.         3,02006           240834         12/1/2023 NCS Pearson Inc.         72,35902           240835         12/1/2023 PMM         19,7733           240836         12/1/2023 Pysychological Assessment RS         616,74           240837         12/1/2023 Shrevside Insights         4,803,70           240838         12/1/2023 Shrevside Insights         4,803,70           240839         12/1/2023 Shrevside Insights         4,803,70           240839         12/1/2023 Shreys Corporation         3,100,00           240840         12/1/2023 Shreys Corporation         3,100,00           240841         12/8/2023 Scholastic Testing Service Inc.         414,07           240842         12/8/2023 Scholastic Testing Service Inc.         10,972,37           240841         12/8/2023 Scholastic Testing Service Inc.         12,6046,23           240842         12/8/2023 Corporation         3,100,00           240843         12/8/	240827	12/1/2023 Industrial Mechanical Inc.	14,538.33
240830       12/1/2023 MMS Inc.       51890         240831       12/1/2023 New Mexico Gas Company       19692         240832       12/1/2023 NKS Pearson Inc.       3,02006         240834       12/1/2023 Thc Playwelf Group, Inc.       72,35902         240835       12/1/2023 PNM       1,97733         240836       12/1/2023 Psychological Assessment RS       616.74         240837       12/1/2023 Safeguard Business Systems       2,132.61         240838       12/1/2023 Safeguard Business Systems       2,132.61         240830       12/1/2023 Safeguard Business Systems       2,132.61         240840       12/1/2023 Scholastic Testing Service Inc.       414.07         240840       12/1/2023 Advertising Inc.       10,972.37         240841       12/8/2023 Advertising Inc.       10,972.37         240842       12/8/2023 Carver Electric, LLC       126,946.23         240843       12/8/2023 Carver Electric, LLC       126,946.23         240844       12/8/2023 Coylet Cabling       188,298.62         240845       12/8/2023 EsA Construction Inc       472,299.14         240846       12/8/2023 Esa Construction Inc       472,299.14         240847       12/8/2023 Baility Solutions Group       54,137.68         240849	240828	12/1/2023 Johnson Controls	181.42
240831       12/1/2023 New Mexico Gas Company       196.95         240832       12/1/2023 NM State University       83.45         240833       12/1/2023 NCS Pearson Inc.       3,0006         240834       12/1/2023 The Playwell Group, Inc.       72,359.06         240835       12/1/2023 PNM       1,977.33         240836       12/1/2023 Phyphological Assessment RS       616.74         240837       12/1/2023 Riverside Insights       48.03.70         240838       12/1/2023 Seleguard Business Systems       2,132.61         240839       12/1/2023 Scholastic Testing Service Inc.       414.07         240840       12/1/2023 Scholastic Testing Service Inc.       414.07         240841       12/8/2023 Advertising Inc.       10.972.37         240842       12/8/2023 Carver Electric, LLC       126,046.23         240843       12/8/2023 Coyote Cabling       188,296.62         240844       12/8/2023 Cryste Electric, LLC       126,046.23         240845       12/8/2023 ESA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Facility Solutions Group       54,137.58         240848       12/8/2023 Facility Solutions Group       54,137.58 <t< td=""><td>240829</td><td>12/1/2023 Mesa Verde Enterprises, Inc.</td><td>15,260.52</td></t<>	240829	12/1/2023 Mesa Verde Enterprises, Inc.	15,260.52
240832       12/1/2023 NM State University       83.45         240833       12/1/2023 NCS Pearson Inc.       3,020.06         240834       12/1/2023 The Playwell Group, Inc.       72,359.02         240835       12/1/2023 PNM       19,773.33         240836       12/1/2023 Psychological Assessment RS       616,74         240837       12/1/2023 Safeguard Business Systems       2,132.61         240838       12/1/2023 Safeguard Business Systems       2,132.61         240839       12/1/2023 Scholastic Testing Service Inc.       414.07         240840       12/1/2023 Wenger Corporation       3,100.09         240841       12/8/2023 Advertising Inc.       10,972.37         240842       12/8/2023 Advertising Inc.       116,046.23         240843       12/8/2023 Coyote Cabling       188,298.62         240844       12/8/2023 Day Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023 Facility Solutions Group       54,137.58         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Facility Solutions Group       54,175.82         240848       12/8/2023 Harsen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Harsen & Prezzano/Builders LLC       11,392.6	240830	12/1/2023 MHS Inc	518.90
240833       12/1/2023 NCS Pearson Inc.       3,020.06         240834       12/1/2023 The Playwell Group, Inc.       72,359.02         240835       12/1/2023 PlyMological Assessment RS       16,77         240836       12/1/2023 Ryerside Insights       4,803.7C         240837       12/1/2023 Riverside Insights       4,803.7C         240838       12/1/2023 Safeguard Business Systems       2,132.61         240849       12/1/2023 Scholastic Testing Service Inc.       414.07         240840       12/1/2023 Swenger Corporation       3,100.09         240841       12/8/2023 Carver Electric, LLC       10,972.37         240842       12/8/2023 Carver Electric, LLC       126,046.23         240843       12/8/2023 Coybe Cabling       188,298.62         240844       12/8/2023 Coybe Cabling       188,298.62         240844       12/8/2023 Pyr IV Enterprises, Inc.OBA Nube Group       14,222.18         240845       12/8/2023 EsA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Paich       12/8/2023 Paich         240848       12/8/2023 All Solutions Group       54,137.58         240849       12/8/2023 Portrocks Engineers, Inc.       11,392.63 <t< td=""><td>240831</td><td>12/1/2023 New Mexico Gas Company</td><td>196.95</td></t<>	240831	12/1/2023 New Mexico Gas Company	196.95
240834       12/1/2023 The Playwell Group, Inc.       72,35902         240835       12/1/2023 PNM       1,977.33         240836       12/1/2023 Rychological Assessment RS       616.74         240837       12/1/2023 Rychological Assessment RS       616.74         240838       12/1/2023 Safeguard Business Systems       2,132.61         240839       12/1/2023 Scholastic Testing Service Inc.       414.07         240840       12/1/2023 Wenger Corporation       3,100.09         240841       12/8/2023 Advertising Inc.       10,972.37         240842       12/8/2023 Caryer Electric, LLC       126,046.23         240843       12/8/2023 Coyote Cabling       188,298.62         240844       12/8/2023 Orgote Cabling       188,298.62         240845       12/8/2023 Sack Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Bolions       94,71         240848       12/8/2023 GoTo Communications       743.62         240849       12/8/2023 Alaxona Environmental, Inc.       996.07         240850       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240851       12/8/2023 Mills Inc       7,56.33         240852       12/8/2023	240832	12/1/2023 NM State University	83.49
240835         12/1/2023 PNM         1,977.33           240836         12/1/2023 Psychological Assessment RS         616,74           240837         12/1/2023 Skrycride Insights         4,803.70           240838         12/1/2023 Scholastic Testing Service Inc.         414,07           240840         12/1/2023 Scholastic Testing Service Inc.         414,07           240840         12/1/2023 Wenger Corporation         3,100.09           240841         12/8/2023 Advertising Inc.         10,972.37           240842         12/8/2023 Carver Electric, LLC         126,046.23           240843         12/8/2023 Coyote Cabling         188,298.62           240844         12/8/2023 Dry Fly Enterprises, Inc.OBA Nube Group         14,222.18           240845         12/8/2023 FSA Construction Inc         472.299.14           240845         12/8/2023 Facility Solutions Group         54,137.59           240847         12/8/2023 Brack Solutions Group         54,137.59           240848         12/8/2023 Abusers ReprezancyBuilders LLC         11,392.63           240849         12/8/2023 Harson & PrezzancyBuilders LLC         11,392.63           240849         12/8/2023 Harson & PrezzancyBuilders LLC         11,392.63           240851         12/8/2023 Harson Environmental, Inc.         996.07	240833	12/1/2023 NCS Pearson Inc.	3,020.06
240836       12/1/2023 Psychological Assessment RS       616,74         240837       12/1/2023 Riverside Insights       4,803,70         240838       12/1/2023 Safeguard Business Systems       2,132,61         240839       12/1/2023 Scholastic Testing Service Inc.       414,07         240840       12/1/2023 Wenger Corporation       3,100,09         240841       12/8/2023 Advertising Inc.       10,972,37         240842       12/8/2023 Carver Electric, LLC       126,046,23         240843       12/8/2023 Coyote Cabling       188,298,62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222,18         240845       12/8/2023 ESA Construction Inc       472,299,14         240846       12/8/2023 Facility Solutions Group       54,137,58         240847       12/8/2023 Baiohs       94,71         240848       12/8/2023 Adventised and Environmental, Inc.       996,07         240850       12/8/2023 Havona Environmental, Inc.       996,07         240851       12/8/2023 Havona Environmental, Inc.       8,549,66         240852       12/8/2023 MIBEnnium Commworld       192,15         240853       12/8/2023 MIS Sillennium Commworld       192,15         240854       12/8/2023 NCS Pearson Inc.       2,750,91 <td>240834</td> <td>12/1/2023 The Playweli Group, Inc.</td> <td>72,359.02</td>	240834	12/1/2023 The Playweli Group, Inc.	72,359.02
240837       12/1/2023 Riverside Insights       4,803,70         240838       12/1/2023 Safeguard Business Systems       2,132,61         240839       12/1/2023 Scholastic Testing Service Inc.       414,07         240840       12/1/2023 Wenger Corporation       3,100,09         240841       12/8/2023 Advertising Inc.       10,972,37         240842       12/8/2023 Carver Electric, LLC       126,046,23         240843       12/8/2023 Coyote Cabling       188,298,62         240844       12/8/2023 Exp Kyl Enterprises, Inc.DBA Nube Group       14,222,18         240845       12/8/2023 Exacility Solutions Group       54,137,58         240846       12/8/2023 Eacility Solutions Group       54,137,58         240847       12/8/2023 Baiohs       94,71         240848       12/8/2023 GoTo Communications       743,62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392,63         240850       12/8/2023 Horrocks Engineers, Inc.       8,549,66         240851       12/8/2023 Millsennium Commworld       192,15         240852       12/8/2023 Millsennium Commworld       192,15         240853       12/8/2023 Millsennium Commworld       192,15         240854       12/8/2023 Robert Half       29,312,10	240835	12/1/2023 PNM	1,977.33
240838       12/1/2023       Safeguard Business Systems       2,132.61         240839       12/1/2023       Scholastic Testing Service Inc.       414.07         240840       12/1/2023       Wenger Corporation       3,100.09         240841       12/8/2023       Advertising Inc.       10,972.37         240842       12/8/2023       Carver Electric, LLC       126,046.23         240843       12/8/2023       Coyote Cabling       188,298.62         240844       12/8/2023       Dry Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023       ESA Construction Inc       472,299.14         240846       12/8/2023       Facility Solutions Group       54,137.58         240847       12/8/2023       Daiohs       94,71         240848       12/8/2023       Hansen & Prezzano/Builders LLC       11,392.63         240849       12/8/2023       Harven & R. Prezzano/Builders LLC       11,392.63         240850       12/8/2023       Harven & R. Prezzano/Builders LLC       11,392.63         240851       12/8/2023       Harven & R. Prezzano/Builders LLC       11,392.63         240852       12/8/2023       MHS Inc       756.33         240853       12/8/2023       MHS Inc <td< td=""><td>240836</td><td>12/1/2023 Psychological Assessment RS</td><td>616.74</td></td<>	240836	12/1/2023 Psychological Assessment RS	616.74
240839       12/1/2023 Scholastic Testing Service Inc.       414,07         240840       12/1/2023 Wenger Corporation       3,100,09         240841       12/8/2023 Adventising Inc.       10,972,37         240842       12/8/2023 Carver Electric, LLC       126,046,23         240843       12/8/2023 Coyote Cabling       188,298,62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222,18         240845       12/8/2023 ESA Construction Inc       472,299,14         240846       12/8/2023 Facility Solutions Group       54,137,58         240847       12/8/2023 Boilds       94,71         240848       12/8/2023 GoTo Communications       743,62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392,63         240850       12/8/2023 Havona Environmental, Inc.       996,07         240851       12/8/2023 Havona Environmental, Inc.       996,07         240852       12/8/2023 MHS Inc       756,33         240853       12/8/2023 MHS Inc       756,33         240854       12/8/2023 MIS Pearson Inc.       2,750,91         240855       12/8/2023 MIS MARM Architecture, P.C.       503,53         240856       12/8/2023 RMK Architecture, P.C.       503,53         240857	240837	12/1/2023 Riverside Insights	4,803.70
240840       12/1/2023 Wenger Corporation       3,100.09         240841       12/8/2023 Advertising Inc.       10,972.37         240842       12/8/2023 Carver Electric, LLC       126,046.23         240843       12/8/2023 Coyote Cabling       188,298.62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023 ESA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Daiohs       94,71         240848       12/8/2023 GoTo Communications       743,62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Harsen & Prezzano/Builders LLC       11,392.63         240852       12/8/2023 MIHS Inc       756.33         240853       12/8/2023 MIHS Inc       756.33         240854       12/8/2023 MIHS Inc       2,756.91         240855       12/8/2023 MIKM Architecture, P.C.       503.53         240856       12/8/2023 RMKM Architecture, P.C.       503.53         240857       12/8/2023 Robert Half       29,312.10         240858       12/8/2023 Victo	240838	12/1/2023 Safeguard Business Systems	2,132.61
240841       12/8/2023 Advertising Inc.       10,972.37         240842       12/8/2023 Carver Electric, LLC       126,046.23         240843       12/8/2023 Coyote Cabling       188,298.62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023 ESA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Daiohs       94.71         240848       12/8/2023 GoTo Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MISS Pearson Inc.       8,549.66         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 RMKM Architecture, P.C.       503.53         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 Vigil Contracting Service, Inc.       2,690.62         240860 </td <td>240839</td> <td>12/1/2023 Scholastic Testing Service Inc.</td> <td>414.07</td>	240839	12/1/2023 Scholastic Testing Service Inc.	414.07
240842       12/8/2023 Carver Electric, LLC       126,046.23         240843       12/8/2023 Coyote Cabling       188,298.62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023 ESA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Daiohs       94,71         240848       12/8/2023 GoTo Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Havona Environmental, Inc.       996.07         240852       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240853       12/8/2023 MHS Inc       756.33         240854       12/8/2023 Millennium Commworld       192.15         240855       12/8/2023 NCS Pearson Inc.       2,750.91         240856       12/8/2023 RMKM Architecture, P.C.       503.53         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 Vicitoria's Sunset LLC       2,690.62         240860	240840	12/1/2023 Wenger Corporation	3,100.09
240843       12/8/2023 Coyote Cabling       188,298,62         240844       12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group       14,222,18         240845       12/8/2023 ESA Construction Inc       472,299,14         240846       12/8/2023 Facility Solutions Group       54,137,58         240847       12/8/2023 Daiohs       94,71         240848       12/8/2023 GoTo Communications       743,62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392,63         240850       12/8/2023 Havona Environmental, Inc.       996,07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549,66         240852       12/8/2023 Millennium Commworld       192,15         240853       12/8/2023 Millennium Commworld       192,15         240854       12/8/2023 NCS Pearson Inc.       2,750,91         240855       12/8/2023 RMKM Architecture, P.C.       503,53         240856       12/8/2023 Robert Half       29,312,10         240857       12/8/2023 Safeguard Business Systems       3,637,44         240858       12/8/2023 Victoria's Sunset LLC       2,690,62         240860       12/8/2023 Victoria's Sunset LLC       2,690,62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991,67	240841	12/8/2023 Advertising Inc.	10,972.37
240844       12/8/2023       Dry Fly Enterprises, Inc.DBA Nube Group       14,222.18         240845       12/8/2023       ESA Construction Inc       472,299.14         240846       12/8/2023       Facility Solutions Group       54,137.58         240847       12/8/2023       Daiohs       94.71         240848       12/8/2023       GoTo Communications       743.62         240849       12/8/2023       Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023       Havona Environmental, Inc.       996.07         240851       12/8/2023       Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023       MHS Inc       756.33         240853       12/8/2023       Milennium Commworld       192.15         240854       12/8/2023       NCS Pearson Inc.       2,750.91         240855       12/8/2023       RMKM Architecture, P.C.       503.53         240856       12/8/2023       Robert Half       29,312.10         240857       12/8/2023       Safeguard Business Systems       3,637.44         240858       12/8/2023       Truly Nolen       87.18         240859       12/8/2023       Victoria's Sunset LLC       2,690.62         240860<	240842	12/8/2023 Carver Electric, LLC	126,046.23
240845       12/8/2023 ESA Construction Inc       472,299.14         240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Daiohs       94.71         240848       12/8/2023 GOTO Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 MIS Inc       2,750.91         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort	240843	12/8/2023 Coyote Cabling	188,298.62
240846       12/8/2023 Facility Solutions Group       54,137.58         240847       12/8/2023 Daiohs       94.71         240848       12/8/2023 GOTO Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864<	240844	12/8/2023 Dry Fly Enterprises, Inc.DBA Nube Group	14,222.18
240847       12/8/2023 Daiohs       94.71         240848       12/8/2023 GoTo Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240845	12/8/2023 ESA Construction Inc	472,299.14
240848       12/8/2023 GoTo Communications       743.62         240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240846	12/8/2023 Facility Solutions Group	54,137.58
240849       12/8/2023 Hansen & Prezzano/Builders LLC       11,392.63         240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240847	12/8/2023 Daiohs	94.71
240850       12/8/2023 Havona Environmental, Inc.       996.07         240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240848	12/8/2023 GoTo Communications	743.62
240851       12/8/2023 Horrocks Engineers, Inc.       8,549.66         240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240849	12/8/2023 Hansen & Prezzano/Builders LLC	11,392.63
240852       12/8/2023 MHS Inc       756.33         240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	240850	12/8/2023 Havona Environmental, Inc.	996.07
240853       12/8/2023 Millennium Commworld       192.15         240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56		12/8/2023 Horrocks Engineers, Inc.	8,549.66
240854       12/8/2023 NCS Pearson Inc.       2,750.91         240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			756.33
240855       12/8/2023 RMKM Architecture, P.C.       503.53         240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			192.15
240856       12/8/2023 Robert Half       29,312.10         240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56		12/8/2023 NCS Pearson Inc.	2,750.91
240857       12/8/2023 Safeguard Business Systems       3,637.44         240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			503.53
240858       12/8/2023 Truly Nolen       87.18         240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			29,312.10
240859       12/8/2023 United States Postal Service       248.00         240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56	<del></del>		3,637.44
240860       12/8/2023 Victoria's Sunset LLC       2,690.62         240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			87.18
240861       12/8/2023 Vigil Contracting Services, Inc.       16,991.67         240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			248.00
240862       12/15/2023 Comfort Systems USA Southwest, Inc.       414.33         240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			2,690.62
240863       12/15/2023 Conti Energy Control LLC       42,079.89         240864       12/15/2023 Coyote Cabling       12,871.56			16,991.67
240864 12/15/2023 Coyote Cabling 12,871.56			414.33
1201133			42,079.89
240865			12,871.56
	240865	12/15/2023 VOID	<del>-</del>

240066	12/15/2023 Embassy Suites Albuquerque Hotel and Spa	2,690.64
240866 240867	12/15/2023 EMDassy Suites Albuquerque Hotel and Spa 12/15/2023 ESA Construction Inc	123,708.05
		792.00
240868 240869	12/15/2023 Claris International, Inc. 12/15/2023 Facility Solutions Group	3,734.75
240869	12/15/2023 Facility Solutions Group  12/15/2023 Four Rivers, Inc.	85,586.38
240870	12/15/2023 Four Rivers, Inc. 12/15/2023 Hansen & Prezzano/Builders LLC	18,290.26
240871	12/15/2023 Jemez Mountain Schools	31,043.55
240873	12/15/2023 Kay-Twelve, LLC	3,892.98
240874	12/15/2023 Upchurch Enterprises DBA Mark's Plumbing	145.67
240874	12/15/2023 MW Electric, Inc.	4,325.59
240876	12/15/2023 New Image Construction	18,055.82
240877	12/15/2023 NCS Pearson Inc.	2,302.80
240877	12/15/2023 Polson & Grady Ltd.	4,113.15
240879		8,614.61
240879	12/15/2023 RSM 12/15/2023 Tatum Municipal Schools	2,293.12
		13,582.22
240881	12/15/2023 Trafera Holdings, LLC	19,561.74
240882	12/15/2023 W T Denton Mechanical Inc 12/21/2023 Alb Bernalillo Co Water Utility Author	733.09
240883	the state of the s	112.94
240884	12/21/2023 Albuquerque Publishing Company	25.00
240885	12/21/2023 City of Albuquerque	1,564.41
240886	12/21/2023 Brian Snider	1,957.96
240887	12/21/2023 CenturyLink	12,000.00
240888	12/21/2023 Comfort Systems USA Southwest, Inc.	17,837.37
240889	12/21/2023 Coyote Cabling	133,122.85
240890	12/21/2023 ESA Construction Inc	69,634.71
240891	12/21/2023 Floor Tech Contracting LLC	21,208.49
240892	12/21/2023 Hansen & Prezzano/Builders LLC 12/21/2023 Karen F. Romero	320.00
240893		1,071.85
240894	12/21/2023 MHS Inc 12/21/2023 Millennium Commworld	632.77
240895	12/21/2023 A Mountain Professional Construction LLC	94,776.98
240896		21,171.83
240897	12/21/2023 NM State University	416,055.02
240898	12/21/2023 Roofs, Inc.	1,744.83
240899	12/21/2023 RSM	4,879.01
240900	12/21/2023 Severin Intermediate Holdings, LLC	506.32
240901	12/21/2023 Van Amberg, Rogers, Yepa & Abeita LLP	19,752.33
240902	12/21/2023 Vigil Contracting Services, Inc.	243,896.17
240903	12/21/2023 Wizer Electric LLC	390.00
240904	12/29/2023 Comfort Systems USA Southwest, Inc.	148,498.04
240905	12/29/2023 Conti Energy Control LLC	1,023.49
240906	12/29/2023 Coyote Cabling	8,782.82
240907	12/29/2023 Dry Fly Enterprises, Inc.DBA Nube Group	186,608.01
240908	12/29/2023 Document Solutions, Inc. (DSI)	71.76
240909	12/29/2023 Ernest Monfiletto	65,275.90
240910	12/29/2023 ESA Construction Inc	6,250.20
240911	12/29/2023 Floor Tech Contracting LLC	69,578.76
240912	12/29/2023 Four Rivers, Inc.	17,508.89
240913	12/29/2023 Industrial Mechanical Inc.	101,186.55
240914	12/29/2023 J29 Enterprises, LLC	24,001.25
240915	12/29/2023 LLR Construction LLC	177,257.09
240916	12/29/2023 Nine Degrees Construction, LLC	177,237.09

	Approved thisday of, 202	
339		12,529,394.39
240954	1/12/2024 CDW Government Inc	7,388.00
240953	1/12/2024 Pecos Valley Construction LLC	15,416.78
240952	1/12/2024 Yearout Mechanical	653.82
240951	1/12/2024 Western Mechanical Co, Inc.	178,975.02
240950	1/12/2024 Victoria Lehocky Brohard	712.00
240949	1/12/2024 Victoria's Sunset LLC	2,690.62
240948	1/12/2024 Verizon Wireless	720.90
240947	1/12/2024 Southwest Hazard Control Inc	39,879.60
240946	1/12/2024 Smithco Construction	142,988.09
240945	1/12/2024 RSM	916.97
240944	1/12/2024 Riverside Insights	4,793.14
240943	1/12/2024 PNM	2,392.88
240942	1/12/2024 Pecos Valley RCC 8	4,987.50
240941	1/12/2024 Dry Fly Enterprises, Inc.DBA Nube Group	8,999.60
240940	1/12/2024 New Mexico Gas Company	466.19
240939	1/12/2024 Margo Bendix Batha	900.00
240938	1/12/2024 GoTo Communications	727.0
240937	1/12/2024 Grants/Cibola County Schools	23,681.9
240936	1/12/2024 Four Rivers, Inc.	7,368.2
240935	1/12/2024 First Financial Administrators, Inc.	6,818.7
240934	1/12/2024 Daiohs	410.50
240933	1/12/2024 ESA Construction Inc	723,987.8
240932	1/12/2024 Conti Energy Control LLC	13,106.2
240931	1/12/2024 Cloudcroft Municipal Schools	10,792.4
240930	1/12/2024 Central Consolidated Schools	55,224.5
240929	1/12/2024 VOID	-
240928	1/12/2024 VMR Holding LLC dba Blue Sky Landscape Services	1,173.1
240927	1/12/2024 Automated Enforcement Division	100.00
240926	1/12/2024 AT&T Mobility	554.5
240925	1/12/2024 American Fidelity Assurance Co	938.3
240924	1/12/2024 Allstate Benefits	4,031.9
240923	1/12/2024 AFLAC	1,725.0 4,031.9
240922	1/8/2024 Gaston Gaucin Munoz	7,028.7
240921	12/29/2023 A-Com Technologies LLC	34,433.8
240920	12/29/2023 Southwest Hazard Control Inc	350,489.2
240919	12/29/2023 Smithco Construction	<del></del>
240918	12/29/2023 RMKM Architecture, P.C.	1.5

President, Executive Committee

#### Cooperative Educational Services STATEMENT OF NET ASSETS For the Six Months Ending Sunday, December 31, 2023

04011	
CASH Operating BOA	\$11,948,752.72
Operating BOA Operating WF	0.00
Petty Cash	200.00
Endowment Fund	0.00
TOTAL CASH	11,948,952.72
ACCOUNTS RECEIVABLE	30,345,053.05
PREPAID EXPENSES	159,024.63
ACCRUED REVENUE	0.00
OTHER RECEIVABLES	0.00
TOTAL CURRENT ASSETS	42,453,030.40
EQUIPMENT	
Ancillary	0.00
Accum Dep Anc	0.00
Furnishings	671,006.23
Accum Dep Furn	(553,931.65) 237,846.96
Vehicles Accum Dep Veh	(139,628.95)
Software	69,786.40
Accum Dep Software	(7,168.52)
NET EQUIPMENT	277,910.47
PROPERTY	
Land	410,888.64
Building 4216	296,135.47
Building 10601	5,475,285.45
Accum Dep Bldg 4216	(228,605.33)
Accum Dep Bldg 10601	(306,749.03)
Improvements 4216	671,194.70
Accum Dep Imp 4216	(505,424.68)
Improvements 10601	65,071.54
Accum Dep Imp 10601	(70,790.24)
NET PROPERTY	5,807,006.52
TOTAL EQUIPMENT & PROPERTY	6,084,916.99
OTHER ASSETS	
Investment in SSC	0.00
TOTAL OTHER ASSETS	0.00
TOTAL ASSETS	\$48,537,947.39

#### Cooperative Educational Services STATEMENT OF NET ASSETS For the Six Months Ending Sunday, December 31, 2023

ACCOUNTS PAYABLE	29,103,634,43
ACCRUED EXPENSES	
Ancillary Payroll	0.00
Expenses	0.00
Compensated Absenses	188,913.13
TOTAL ACCRUED EXPENSES	188,913.13
SUMMER INSURANCE PREMIUMS	43,537.41
PAYROLL TAXES PAYABLE	42,345.33
EMPLOYEE BENEFITS PAYABLE	2,613.48
AEPA	0.00
MEMBER CREDIT LIABILITY	389,897.22
DEFERRED REVENUE	6,106.46
Mortgage Payable	4,582,980.34
Mortgage Payable - Current Portion	294,610.84
PPP Loan	0.00
Fiscal Agency Liability - NMPFMA	31,825.29
TOTAL LIABILITIES	34,686,463.93
	4
NET ASSETS	13,126,511.62
CURRENT CHNG in NET ASSETS-PROFIT/(LOSS)	724,971.84
TOTAL NET ASSETS	13,851,483.46
TOTAL LIABILITIES & NET ASSETS	\$48,537,947.39

# Cooperative Educational Services STATEMENT of REVENUES, EXPENSES and CHANGES in FUND NET

#### For the Six Months Ending Sunday, December 31, 2023

	December	YTD
EXTRAORDINARY REVENUE A/R-A/P CLEARING ACCOUNT	\$0.00 4,023.36	\$0.00 (2,524.09)
ANT-AF CLEANING ACCOUNT	4,023.36	(2,524.09)
INSURANCE Insurance-Revenue	0.00	0.00
Insurance Expense	0.00	0.00
	0.00	0.00
Professional Services Professional Services-Revenue	134,921.43	657,247.20
Professional Services-Expense	99,227.69	588,199.23
	35,693.74	69,047.97
PLACEMENT SERVICES Placement Services-Revenue	0.00	62,620.00
Placement Services-Expense	5.04	31.38
	(5.04)	62,588.62
MEDICAID		
Medicaid-Revenue	98,376.77 84,550.21	293,877.73 252,570.20
Medicaid-Expense	13,826.56	41,307.53
And the second s		
FOOD	0.575.00	24.006.04
Food-Revenue Food-Expense	6,575.88 0.00	34,906.01 0.00
1 ood-Experise	6,575.88	34,906.01
PROCUREMENT		
Procurement-Revenue	26,230,642.65	143,437,303.41
Procurement-Expense	25,713,360.28	141,097,790.53
	517,282.37	2,339,512.88
AEPA AEPA-Revenue	914,479.48	11,015,962.17
AEPA-Expense	1,117,470.02	10,864,519.57
position (as tours a secretaria)	(202,990.54)	151,442.60
ANCILLARY	4 400 004 50	7 004 070 40
Ancillary-Revenue Ancillary-Expense	1,423,624.50 1,320,525.67	7,324,873.40 6,908,421.57
Andilary-Expense	103,098.83	416,451.83
INSERVICES		
Inservices-Revenue	64,500.75	108,025.75
Inservices-Expense	4,007.16 60,493.59	135,248.81 (27,223.06)
MEETINGS		
Meetings-Revenue	0.00	0.00
Meetings-Expense	799.00 (799.00)	11,156.24 (11,156.24)
	(199.00)	(11,150.24)

# Cooperative Educational Services STATEMENT of REVENUES, EXPENSES and CHANGES in FUND NET

#### For the Six Months Ending Sunday, December 31, 2023

5440	December	YTD
EANS EANS-Revenue EANS-Expense	0.00 0.00	198,576.94 205,986.61
	0.00	(7,409.67)
ARP EANS ARP EANS-Revenue	84,098.26	319,705.88
ARP EANS-Expense	77,523.43	526,699.36
	6,574.83	(206,993.48)
SITE SITE Revenue	0.00	8,100.00
SITE Expense	27,421.75	223,221.80
	(27,421.75)	(215,121.80)
TAP TAP- Revenue	27,997.69	169,701.58
TAP - Expense	22,474.72	143,464.58
	5,522.97	26,237.00
ALD Revenue	72,868.25	195,458.21
ALD Expense	45,901.81	282,102.33
	26,966.44	(86,644.12)
LEAD		
LEAP LEAP Revenue	156,889.13	295,733.84
LEAP Expense	107,355.37	593,066.57
	49,533.76	(297,332.73)
TQP	0.00	0.00
TQP Revenue TQP Expenses	0.00 11,223.25	0.00 99,598.43
TQT Expenses	(11,223.25)	(99,598.43)
BUSINESS OFFICE		
Business Office-Revenue	0.00	0.00
Business Office-Expense	32,267.40	76,319.81
	(32,267.40)	(76,319.81)
EXECUTIVE DIRECTOR Executive Director-Revenue	0.00	0.00
Executive Director-Expense	7,801.18	51,219.89
	(7,801.18)	(51,219.89)
HUMAN RESOURCES		
Human Resources-Revenue Human Resources-Expense	0.00 11,117.52	0.00 66,562.00
Turnal Nesources-Expense	(11,117.52)	(66,562.00)
TECHNOLOGY		
Technology-Revenue	0.00	0.00
Technology-Expense	31,895.15 (31,895.15)	178,138.06
	(31,095.15)	(178,138.06)

# Cooperative Educational Services STATEMENT of REVENUES, EXPENSES and CHANGES in FUND NET

#### For the Six Months Ending Sunday, December 31, 2023

	December	YTD
ENTITY Entity-Revenue Entity-Expense	19,703.00 135,885.44	419,673.86 1,509,953.08
	(116,182.44)	(1,090,279.22)
PROFIT/(LOSS)	387,889.06	724,971.84

#### Sandia Synergy Center Financial Summary 12/31/2023

Cash - WF Operating - SSC         November         December         Change           Cash - Security Deposits WF - SSC         0.00         0.00         0.00           Cash - Security Deposits WF - SSC         13,42,847,48         1,349,805,25         7,157,76           Cash - Security Deposits BOA - SSC         18,512,55         18,512,55         0.00           Accounts Reverballe - SSC         12,921,331         19,823,87         8,532,28           Prepaid Expenses - SSC         0.00         0.00         0.00           Total Assets         2,924,333,76         4,312,475,23         13,690,07           Accounts Payable - SSC         11,085,07         0.00         (11,085,07)           Deferred Rent - SSC         0.00         0.00         0.00           Total Liabilities         29,371.10         18,286,03         0.00           Investment form CES         32,20,804,85         32,20,804,85         0.00           Fund Balance - SSC         937,282,80         937,282,80         0.00           Froff & Loss - SSC         937,282,80         937,282,80         0.00           Froff & Loss - SSC         937,282,80         937,282,80         0.00           Froff & Loss - SSC         937,282,80         937,282,80         0.00	12/31/2023			
Cash - WF Operating - SSC         \$0.00         \$0.00         \$0.00           Cash - Becurity Deposits WF - SSC         1,342,847,46         1,349,805,25         7,1577           Cash - Becurity Deposits BOA - SSC         13,512,55         13,512,55         10,512,55           Cash - Security Deposits BOA - SSC         13,291,39         18,823,67         6,532,28           Prepald Expenses - SSC         0.00         0.00         0.00           Fixed Assets         2,924,333,76         2,924,333,76         0.00           Total Assets         4,298,785,16         4,312,475,23         13,690,07           Accounts Payable - SSC         1,000         0.00         0.00         0.00           Deferred Rent - SSC         0.00         0.00         0.00         0.00         11,085,07           Deferred Rent - SSC         9,00         0.00         0.00         11,085,07         0.00         0.00         0.00           Investment form CES         3,250,804,85         3,250,804,85         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00		November	December	Change
Cash - Security Deposits WF - SSC         1,342,847,46         1,349,805,255         7,157,79           Cash - Security Deposits BOA - SSC         18,512,555         18,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,00         10,	Cash - WF Operating - SSC		\$0.00	
Cash - BOA Operating - SSC         1,342,847.46         1,343,805.25         7,157.79           Cash - Security Deposits BOA - SSC         12,281.39         19,823.67         6,532.28           Prepaid Expenses - SSC         0.00         0.00         0.00           Freed Assets         2,924,333.76         2,924,333.76         0.00           Total Assets         1,085.07         0.00         0.00         0.00           Accounts Payable - SSC         11,085.07         0.00         0.00         0.00         0.00           Deferred Rent - SSC         0.00         0.00         0.00         0.00         0.00           Total Liabilities         28,371.10         18,286.03         18,286.03         0.00           Investment form CES         3,250,804.85         3,250,804.85         0.00           Fund Balance - SSC         937,282.80         937,282.80         0.00           Profit & Loss - SSC         937,282.80         937,282.80         0.00           Profit & Loss - SSC         937,282.80         937,282.80         0.00           Profit & Loss - SSC         937,282.80         937,282.80         937,282.80         937,282.80         937,282.80         937,282.80         937,282.80         937,282.80         937,282.80         9			•	
Cash - Security Deposits BOA - SSC         18,512 55         18,512 55         18,512 55         0.00         0.00         6,532 28           Prepaid Expenses - SSC         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         0.00         10.00         0.00         11,085.07         0.00         1.00				
Accounts Receivable - SSC         13,281,39         19,823,67         6,532,28           Prepald Expenses - SSC         0,00         0,00         0,00           Total Assets         2,924,333,76         2,924,333,76         0,00           Accounts Payable - SSC         11,085,07         0,00         (11,085,07)           Deferred Rent - SSC         0,00         0,00         0,00           Total Liabilities         2,931,110         18,286,03         0,00           Investment form CES         3,250,804,85         3,250,804,85         0,00           Fund Balance - SSC         937,282,80         937,282,80         0,00           Fund Balance - SSC         937,282,80         937,282,80         0,00           Profit & Loss - SSC         937,282,80         937,282,80         0,00           Profit & Loss - SSC         937,282,80         937,282,80         0,00           Profit & Loss - SSC         937,282,80         937,282,80         0,00           Total Liabilities & Fund Balance         4,286,941,06         4,294,189,20         24,775,14           Total Liabilities & Fund Balance         4,289,785,18         4,312,475,23         13,690,07           Total Liabilities & Fund Balance         4,289,785,18         4,512,475,23         13,690,	· · · · · · · · · · · · · · · · · · ·			
Prepaid Expenses - SSC	- · ·			
Fixed Assets				
Total Assets	•			
Accounts Payable - SSC				
Deferred Rent - SSC	Total Assets	4,290,700.10	4,312,475.23	13,690.07
Deferred Rent - SSC	Accounts Payable - SSC	11 005 07	0.00	(44 AGE AZ)
Tenant Deposits - SSC				
Total Liabilities				
Investment form CES   3,250,804.85   3,250,804.85   0.00     Fund Balance - SSC   937,282.80   937,282.80   0.00     Profit & Loss - SSC   0.00   0.00   0.00     Profit & Loss - SSC   0.00   0.00   0.00     Profit & Loss - SSC   0.00   0.00   0.00     Total Fund Balance   4,269,414.06   4,294,189.20   24,775.14     Total Fund Balance   4,298,785.16   4,312,475.23   13,690.07     Total Revenue   (140,167.88)   (167,477.39)   (27,309.51)     Total Expense   58,841.47   61,375.84   2,534.37     (Profit)/Loss   (81,326.41)   (106,101.55)   (24,775.14)     Revenue - Rent - SSC   (89,454.01)   (107,344.74)   (17,890.73)     Revenue - Rent - SSC   (89,454.01)   (107,344.74)   (17,890.73)     Revenue - Passthru Maintenance - SSC   (89,454.01)   (107,344.74)   (17,890.73)     Revenue - Passthru Electricity - SSC   (5,271.36)   (5,271.36)   (0.00     Revenue - CAM - SSC   (29,924.55)   (35,909.46)   (5,984.91)     Revenue - Interest Tenant Deposits - SSC   (31.00)   (31.00)   (0.00     Revenue - Interest SSC   (30.00   0.00   0.00     Revenue - Interest SSC   (30.00   0.00   0.00   0.00   0.00     Revenue - Interest SSC   (30.00   0.0				
Fund Balance - SSC   937,282.80   037,282.80   0.00   0.	lotal Liabilities	29,371.10	18,286.03	(11,085.07)
Fund Balance - SSC   937,282.80   037,282.80   0.00   0.	Investment form CES	2 250 004 05	2.250.004.05	0.00
Profit & Loss - SSC Profit \( \) Loss - SSC Profit \(				
Profit/(Loss)				
Total Fund Balance         4,269,414.06         4,294,189.20         24,775.14           Total Liabilities & Fund Balance         4,298,785.16         4,312,475.23         13,690.07           Total Evenue         (140,167,88)         (167,477.39)         (27,309.51)           Total Expense         58,841.47         61,375.84         2,534.37           (Profit)/Loss         (81,326.41)         (106,101.55)         (24,775.14)           Revenue - Rent - SSC         (89,454.01)         (107,344.74)         (17,890.73)           Revenue - Passthru Maintenance - SSC         0.00         0.00         0.00           Revenue - Passthru Electricity - SSC         (5,271.36)         (52,71.36)         0.00           Revenue - Interest Tenant Deposits - SSC         (31,00)         (31,00)         0.00           Revenue - Interest Tenant Deposits - SSC         (31,00)         (31,00)         0.00           Revenue - Interest Tenant Deposits - SSC         (31,00)         (31,00)         0.00           Revenue - Interest Tenant Deposits - SSC         (31,00)         (31,00)         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Interest - SSC				
Total Liabilities & Fund Balance         4,298,785.16         4,312,475.23         13,690.07           Total Revenue         (140,167.88)         (167,477.39)         (27,309.51)           Total Expense         58,841.47         61,375.84         2,534.37           (Profit)/Loss         (81,326.41)         (106,101.55)         (24,775.14)           Revenue - Rent - SSC         (89,454.01)         (107,344.74)         (17,890.73)           Revenue - Passthru Maintenance - SSC         0.00         0.00         0.00           Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         0.00           Revenue - Passthru Electricity - SSC         (31.00)         (31.00)         (31.00)         0.00           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00         0.00           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00         0.00           Revenue - Interest Tenant Deposits - SSC         (31.00)         0.00         0.00         0.00           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00         0.00           Revenue - Interest Tenant Deposits - SSC         0.00         0.00         0.00         0.00         0.00         0.00		81,326.41	106,101.55	24,775.14
Total Revenue	Total Fund Balance	4,269,414.06	4,294,189.20	24,775.14
Total Revenue	Total Colours of Total Date			
Total Expense (Profit)/Loss         58,841.47 (81,326.41)         61,375.84 (106,101.55)         2,534.37 (24,776.14)           Revenue - Rent - SSC Revenue - Passthru Maintenance - SSC Revenue - Passthru Electricity - SSC         (89,454.01)         (107,344.74)         (17,890.73)           Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         (0.00           Revenue - Passthru Electricity - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         (0.00         0.00           Revenue - Interest Tenant Deposits - SSC         (30.00)         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00         0.00           Revenue - Investment - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         0.00         0.00         0.00           Accounting/Audit Fee - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.				
Revenue - Rent - SSC				
Revenue - Rent - SSC         (89,454.01)         (107,344.74)         (17,890.73)           Revenue - Passthru Maintenance - SSC         0.00         0.00         0.00           Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         0.00           Revenue - Loth - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         0.00         0.00         0.00           Revenue - Interest Tenant Deposits - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Comeral Expenses - SSC         0.00         0.00         0.00           General	·		•	•
Revenue - Passthru Maintenance - SSC         0.00         0.00         0.00           Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         0.00           Revenue - CAM - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00           Revenue - Misc - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00	(Profit)/Loss	(81,326.41)	(106,101.55)	(24,775.14)
Revenue - Passthru Maintenance - SSC         0.00         0.00         0.00           Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         0.00           Revenue - CAM - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00           Revenue - Misc - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00	Revenue - Rent - SSC	(89.454.01)	/107 344 74)	(17.800.73)
Revenue - Passthru Electricity - SSC         (5,271.36)         (5,271.36)         0.00           Revenue - CAM - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00           Revenue - Misc - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial Supplies - CAM - SSC         2,691.23		, ,		
Revenue - CAM - SSC         (29,924.55)         (35,909.46)         (5,984.91)           Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00           Revenue - Misc - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Revenue - Interest Tenant Deposits - SSC         (31.00)         (31.00)         0.00           Revenue - Misc - SSC         0.00         0.00         0.00           Revenue - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial Supplies - CAM - SSC         2,691.23         3,229.35 <td>•</td> <td>• • •</td> <td>• •</td> <td></td>	•	• • •	• •	
Revenue - Misc - SSC         0.00         0.00         0.00           Revenye - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expenses - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         0.00         0.00         0.00           Property Insurance - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00				• • • • • • • • • • • • • • • • • • • •
Revenye - Interest - SSC         0.00         0.00         0.00           Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         0.00         0.00         0.00           Janitorial Supplies - CAM - SSC         2,691.23         3,229.35         538.12           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00	· · · · · · · · · · · · · · · · · · ·	, ,	,	
Revenue - Investment - SSC         (15,486.96)         (18,920.83)         (3,433.87)           Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00 <t< td=""><td></td><td></td><td>0.00</td><td>0.00</td></t<>			0.00	0.00
Legal Fees - SSC         0.00         0.00         0.00           Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         0.00         0.00         0.00           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00 <td>Revenye - Interest - SSC</td> <td>0.00</td> <td>0.00</td> <td>0.00</td>	Revenye - Interest - SSC	0.00	0.00	0.00
Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00         0.00           Safety Equip & Maint - CAM - SSC         0.	Revenue - Investment - SSC	(15,486.96)	(18,920.83)	(3,433.87)
Accounting/Audit Fees - SSC         0.00         0.00         0.00           Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00         0.00           Safety Equip & Maint - CAM - SSC         0.	Local Form CCC	0.00	0.00	2.22
Commission Expense - SSC         0.00         0.00         0.00           Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         327.35         327.35         0.00           Safety Equip & Maint - CAM - SSC         0.00         0.00         0.00           Roof Repairs - CAM - SSC         0	<del>-</del>			
Indirect Cost - SSC         0.00         0.00         0.00           General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00         0.00           Pest Control - CAM - SSC         327.35         327.35         0.00           Safety Equip & Maint - CAM - SSC         0.00         0.00         0.00           Roof Repairs - CAM - SSC         8				
General Expenses - SSC         0.00         0.00         0.00           Bank Fees - SSC         0.00         0.00         0.00           Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Pest Control - CAM - SSC         327.35         327.35         0.00           Safety Equip & Maint - CAM - SSC         441.58         441.58         0.00           Roof Repairs - CAM - SSC         0.00         0.00         0.00           Roof Repairs - CAM - SSC         8,274.34         8,274.34         0.00           Gas - CAM - SSC         310.68<	· ·			0.00
Bank Fees - SSC       0.00       0.00       0.00         Depreciation Expense - SSC       0.00       0.00       0.00         Property Insurance - SSC       3,100.00       3,100.00       0.00         Property Tax - SSC       0.00       0.00       0.00         Janitorial - CAM - SSC       2,691.23       3,229.35       538.12         Janitorial Supplies - CAM - SSC       1,975.44       2,440.91       465.47         Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - S		0.00	0.00	0.00
Depreciation Expense - SSC         0.00         0.00         0.00           Property Insurance - SSC         3,100.00         3,100.00         0.00           Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00         0.00           Pest Control - CAM - SSC         327.35         327.35         0.00           Safety Equip & Maint - CAM - SSC         441.58         441.58         0.00           Roof Repairs - CAM - SSC         0.00         0.00         0.00           Electricity - CAM - SSC         8,274.34         8,274.34         0.00           Gas - CAM - SSC         310.68         310.68         0.00           Water & Sewer - CAM -	General Expenses - SSC	0.00	0.00	0.00
Property Insurance - SSC       3,100.00       3,100.00       0.00         Property Tax - SSC       0.00       0.00       0.00         Janitorial - CAM - SSC       2,691.23       3,229.35       538.12         Janitorial Supplies - CAM - SSC       1,975.44       2,440.91       465.47         Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	Bank Fees - SSC	0.00	0.00	0.00
Property Insurance - SSC       3,100.00       3,100.00       0.00         Property Tax - SSC       0.00       0.00       0.00         Janitorial - CAM - SSC       2,691.23       3,229.35       538.12         Janitorial Supplies - CAM - SSC       1,975.44       2,440.91       465.47         Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	Depreciation Expense - SSC	0.00	0.00	0.00
Property Tax - SSC         0.00         0.00         0.00           Janitorial - CAM - SSC         2,691.23         3,229.35         538.12           Janitorial Supplies - CAM - SSC         1,975.44         2,440.91         465.47           Contract Maintenance - CAM - SSC         2,621.73         3,172.74         551.01           Maintenance Supplies - CAM - SSC         0.00         0.00         0.00           Electrical Repairs - CAM - SSC         0.00         0.00         0.00           Plumbing Repairs - CAM - SSC         0.00         0.00         0.00           Door & Lock Repair & Maint - CAM - SSC         0.00         0.00         0.00           Pest Control - CAM - SSC         327.35         327.35         0.00           Safety Equip & Maint - CAM - SSC         441.58         441.58         0.00           Roof Repairs - CAM - SSC         0.00         0.00         0.00           Electricity - CAM - SSC         8,274.34         8,274.34         0.00           Gas - CAM - SSC         310.68         310.68         0.00           Water & Sewer - CAM - SSC         4,703.26         4,724.12         20.86				
Janitorial - CAM - SSC       2,691.23       3,229.35       538.12         Janitorial Supplies - CAM - SSC       1,975.44       2,440.91       465.47         Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	· · · · ·			
Janitorial Supplies - CAM - SSC       1,975.44       2,440.91       465.47         Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	• •			
Contract Maintenance - CAM - SSC       2,621.73       3,172.74       551.01         Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86				
Maintenance Supplies - CAM - SSC       0.00       0.00       0.00         Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86				
Electrical Repairs - CAM - SSC       0.00       0.00       0.00         Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86				
Plumbing Repairs - CAM - SSC       0.00       0.00       0.00         Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86				
Door & Lock Repair & Maint - CAM - SSC       0.00       0.00       0.00         Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	·			
Pest Control - CAM - SSC       327.35       327.35       0.00         Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86			0.00	0.00
Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	Door & Lock Repair & Maint - CAM - SSC	0.00	0.00	0.00
Safety Equip & Maint - CAM - SSC       441.58       441.58       0.00         Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	Pest Control - CAM - SSC	327.35	327.35	0.00
Roof Repairs - CAM - SSC       0.00       0.00       0.00         Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	Safety Equip & Maint - CAM - SSC		441.58	
Electricity - CAM - SSC       8,274.34       8,274.34       0.00         Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86				
Gas - CAM - SSC       310.68       310.68       0.00         Water & Sewer - CAM - SSC       4,703.26       4,724.12       20.86	·			
Water & Sewer - CAM - SSC 4,703.26 4,724.12 20.86				
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1,924.19 2,303.10 378.91		•		
	Solid Tradic Montrell - OAIVI - OOO	1,524.15	2,303.10	3/0.91

	November	December	Change
Telephone - CAM - SSC	933.87	933.87	0.00
Security & Alarm Monitoring - CAM - SSC	106.67	106.67	0.00
HVAC Maintenance - CAM - SSC	4,739.32	4,739.32	0.00
HVAC Repairs - CAM - SSC	0.00	0.00	0.00
Grounds Maintenance - CAM - SSC	4,888.32	4,888.32	0.00
Snow Removal - CAM - SSC	0.00	0.00	0.00
Window Washing - CAM - SSC	247.55	247.55	0.00
Association Fees - CAM - SSC	2,667.68	2,667.68	0.00
Management Fees Contract - CAM - SSC	6,458.75	6,458.75	0.00
Management Fees Intercompany - CAM - SSC	3,978.00	3,978.00	0.00
Internet CAM - SSC	2,320.00	2,900.00	580.00
Equipment & Storage Rental Fees	0.00	0.00	0.00
Electricity - SSC	0.00	0.00	0.00
Repairs - SSC	0.00	0.00	0.00
Maintenance - SSC	435.88	435.88	0.00
Repairs & Maintenance General - SSC	424.27	424.27	0.00
Electricty Passthru - SSC	5,271.36	5,271.36	0.00
Maintenance Passthru - SSC	0.00	0.00	0.00
Janitorial Services SNL - SSC	0.00	0.00	0.00
Renovation Expense Rental Suites - SSC	0.00	0.00	0.00
Fix Me I should be Zero	0.00	0.00	0.00

#### **CES PROCUREMENT - CONTRACT AWARDS**

RFP	Awardee	Contract Number
2024-08-	Modular Solutions, Ltd	2024-08-C111-ALL
(19-022) (exp.12/14/23)	Palomar Modular Buildings LLC	2024-08-C111-ALL 2024-08-C112-ALL
Modular Portable Factory-Built & Pre-	Mobilease Modular Space, Inc.	2024-08-C113-ALL
Engineered Steel Buildings Delivery,	Spellbring Construction Inc.	2024-08-C114-1
Installation and Related (5)	Barracuda Construction	2024-08-C115-ALL
Cat 1 – Lot 1 (Turnkey)		
2024-08-		
(19-022) (exp.12/14/23)	Modular Solutions, Ltd	2024-08-121-ALL
Modular Portable Factory-Built & Pre-	Mobilease Modular Space, Inc.	2024-08-122-ALL
Engineered Steel Buildings Delivery,	Mick Rich Contractors Inc.	2024-08-123-ALL
nstallation and Related (4)	Barracuda Construction	2024-08-124-ALL
Cat 1 – Lot 2 (Turnkey)		
2024-09	Clobal Mayon Entermises II C	2024 02 0444 0
2020-02) (exp. 2/13/24)	Global Maven Enterprises, LLC The Garden Mart Inc.	2024-09-C111-8
Inder \$60K - Grounds Maintenance &	Cassidy's Landscaping Inc.	2024-09-C112-6 2024-09-C113-2
andscaping Services (4)	C&R Enterprises SW, LLC	2024-09-C113-2
	Jan Enterprises 544, LLC	2024-03-0114-4
	Farmington Heating & Metal Co.	2024-10-C112-1
	Laroc Refrigeration-Metal Division, Inc	2024-10-C113-1
	Spellbring Construction Inc	2024-10-C114-1
024-10	B&D Industries, Inc.	2024-10-C115-4
2020-03)	Barracuda Construction	2024-10-C116-4
exp. 2/13/24)	Four Winds Mechanical	2024-10-C117-4
Inder \$60K - Mech Elec Plumbing	Hausermann Mechanical, LLC	2024-10-C118-4
	Mechanical Systems, Inc. Western Mechanical Co.	2024-10-C119-4
Maintenance (15)	Wizer Electric LLC.	2024-10-C1110-4 2024-10-C1111-4
at 1- Lot 1 (Mech Elec)	Yearout Mechanical, LLC	2024-10-C1111-4 2024-10-C1112-4
Turnkey)	Pecos Valley Construction LLC	2024-10-C1112-4 2024-10-C1113-6
	Rhoads Co	2024-10-C1114-6
	C D Mechanical, Inc.	2024-10-C1115-8
	Metal Tech Inc	2024-10-C1116-8
	QA Engineering	2024-10-C111-4
· ·	Farmington Heating & Metal Co.	2024-10-C121-1
	Laroc Refrigeration-Metal Division, Inc	2024-10-C122-1
	N.C.I.	2024-10-C123-1
	ROSS/WES ELECTRICAL SERVICES, INC.	2024-10-C124-1
	Spellbring Construction Inc	2024-10-C125-1
024-10	B&D Industries, Inc. Barracuda Construction	2024-10-C126-4
(020-03)	Facility Solutions Group	2024-10-C127-4 2024-10-C128-4
xp. 2/13/24)	Four Winds Mechanical	2024-10-C128-4
nder \$60K - Mech Elec Plumbing	Goodmen Electrical Services	2024-10-C129-4 2024-10-C1210-4
laintenance (20)	Mechanical Systems, Inc.	2024-10-C1210-4
at 1- Lot 2 (Plumbing)	PLUMA, LLC	2024-10-C1212-4
urnkey)	Red Seven Electric	2024-10-C1213-4
unikey)	Western Mechanical Co.	2024-10-C1214-4
	Wizer Electric LLC.	2024-10-C1215-4
	Amp Tech LLC	2024-10-C1216-6
	J & G Electric Co. Inc.	2024-10-C1217-6
	Pecos Valley Construction LLC	2024-10-C1218-6
	JC Electrical Services, LLC	2024-10-C1219-8
	Southeast Electric, Inc	2024-10-C1220-8
	Spellbring Construction Inc	2024-11-C111-1
	B. Barela Enterprise	2024-11-C112-2
	Restoration by Rapid Response AAA Restoration & Construction Services, Inc	2024-11-C113-2 2024-11-C114-4
024-11	Barracuda Construction Services, Inc	2024-11-C114-4 2024-11-C115-4
(020-04) (exp. 2/13/24)	C&R Enterprises SW, LLC	2024-11-C115-4 2024-11-C116-4
nder 60K - Facility General Maintenance (19)	Consolidated Builders of NM LLC	2024-11-C116-4 2024-11-C117-4
macrook - racinty deneral maintenance (19)	Goodmen Electrical Services	2024-11-C117-4 2024-11-C118-4
	LAV Contsruction, LLC	2024-11-C118-4 2024-11-C119-4
	Norcon of New Mexico, LLC	2024-11-C113-4
	PLUMA, LLC	

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	Wigner Flootric LLC	2024 44 04442 4
	Wizer Electric LLC.	2024-11-C1112-4
	Amp Tech LLC	2024-11-C1113-6
	Pecos Valley Construction LLC	2024-11-C1114-6
	Fulcrum Contracting LLC	2024-11-C1115-8
	Global Maven Enterprises, LLC	2024-11-C1116-8
	JC Electrical Services, LLC	2024-11-C1117-8
	MANSCo (mans construction company)	2024-11-C1118-8
	Nine Degrees Architecture + Design, Inc.	2024-11-C1119-8
2024-12	National Restaurant Supply Co. Inc.	2024-12-C111-ALL
(2020-26)	Standard Restaurant Supply	2024-12-C112-ALL
	Pueblo Hotel Supply	2024-12-C113-ALL
(exp. 2/13/24)	Hobart Service	2024-12-C113-ALL
Food Service Equipment and Related Services	AP Services	AND ADDRESS OF THE PARTY OF THE
(6)	McComas Sales Company	2024-12-C115-ALL
2024-13		2024-12-C116-ALL
	Keers Remediation, Inc.	2024-11-C111-ALL
(2020-28)	Grancor Environmental	2024-11-C112-ALL
(exp. 2/27/24)	Young Environmental Services, Inc.	2024-11-C113-ALL
Hazardous Waste Materials	GWC Construction Inc.	2024-11-C114-ALL
Inspection, Sampling, Analysis,	Southwest Abatement, Inc.	2024-11-C115-ALL
	Acme Environmental, Inc.	2024-11-C116-ALL
Microbiological Testing and Related (9)	Havona Environmental, Inc.	2024-11-C117-ALL
Cat 1- Lot 1 (Testing, Sampling turnkey)	Acme Env. Industrial Hygiene, Inc.	2024-11-C118-ALL
	Mooring Construction Restoration	2024-11-C119-ALL
2024-13		as only nec
(2020-28)	Keers Remediation, Inc.	2024-13-C121-ALL
	Southwest Abatement, Inc.	2024-13-C122-ALL
(exp. 2/27/24)	Grancor Environmental	2024-13-C123-ALL
Hazardous Waste Materials	Young Environmental Services, Inc.	2024-13-C124-ALL
Removal & Disposal of Asbestos, Hazardous	Spray System of Arizona, Inc.	2024-13-C125-ALL
and/or Contaminated Materials, Construction	GWC Construction Inc.	2024-13-C126-ALL
	SHC	2024-13-C120-ALL
Services, Remediation, Restoration and Related	AAA Restoration & Const. Serv. Inc.	
Services (10)		2024-13-C128-ALL
Cat 1 – Lot 2 (Abatement of asbestos,	Mooring Construction Restoration	2024-13-C129-ALL
remediation)	Restoration by Rapid Response	2024-13-C1210-ALL
	Poweron Technology Services	2024-14-C111-ALL
* 2	Millennium Communications Corp.	2024-14-C112-ALL
9 , 1	Converged Networks	
, A	<u> </u>	2024-14-C113-ALL
	Lightspeed Technologies, Inc.	2024-14-C114-ALL
	Document Solutions Inc.	2024-14-C115-ALL
	CounterTrade Products Inc.	2024-14-C116-ALL
8 N 28	D & D Automation & Electric	2024-14-C117-ALL
	Access Communications Group, LLC	2024-14-C118-ALL
	Rising Sun Technologies Electrical LLC	2024-14-C119-ALL
	Harmonix Technologies, Inc.	2024-14-C1110-ALL
	Ardham Technologies, Inc.	2024-14-C1111-ALL
	Safari Micro Inc	2024-14-C1112-ALL
	ITConnect, Inc	2024-14-C1113-ALL
	N.C.I.	2024-14-C1114-ALL
2024-14	CamNet, Inc.	2024-14-C1115-ALL
(2020-25)	IT Works LLC	
1.5		2024-14-C1116-ALL
(exp. 4/19/24)	Dry Fly Enterprises Inc	2024-14-C1117-ALL
IT and Related, Products and Services (32)	Systems MD, LLC	2024-14-C1118-ALL
	Trafera Holdings, LLC	2024-14-C1119-ALL
	Crumbacher Business Systems Inc	2024-14-C1120-24
	ConvergeOne, Inc.	2024-14-C1121-ALL
	TIG Technology Integration Group	2024-14-C1122-ALL
	ABRAZO Technologies LLC	2024-14-C1123-ALL
	PVT Networks Inc	2024-14-C1124-67
	Abba Technologies, Inc	2024-14-C1125-ALL
	Cinga Technologies, LLC	2024-14-C1126-ALL
	GC VIDEO	2024-14-C1120-ALL 2024-14-C1127-ALL
	Advanced Network Management, Inc	
	Nodo Tech LLC	2024-14-C1128-ALL
		2024-14-C1129-ALL
	Advanced Communications and Electronics, Inc.	2024-14-C1130-ALL
2	Jive Communications, Inc. Granite Telecommunications, LLC	2024-14-C1131-ALL
		2024-14-C1132-ALL

	î	

## American Alliance for Innovative Systems

Nashville, TN 6199478171 dholden@aais.us www.aais.us

### Quote For Proposed Services 1414



ADDRESS
David Chavez
Cooperative Educational
Services
10601 Research Rd. SE
Albuquerque, NM 87198 USA

DATE 01/09/2024 TOTAL **\$378,900.00** 

DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
01/09/2024	THIS IS FOR THE 2024-2025 SCHOOL YEAR.	0	0.00	0.00
01/09/2024	ACTUAL DATES TBD. All dates are placeholders until final dates are agreed upon.	0	0.00	0.00
01/09/2024	This proposal establishes the ceiling and the actual work will not exceed the total amount listed in this proposal. AAIS is committed to finding ways to decrease the cost for our clients.	0	0.00	0.00
01/09/2024	All prices listed in this proposal include travel- related expenses.	0	0.00	0.00
07/29/2024	Strategic planning: data analysis, problem solving, development and revision of tools and processes, and coordination of logistics	8	2,300.00	18,400.00
08/01/2024	LMS creation and maintenance: creation of course objectives, creation/selection of learning objects and tasks, and development of feedback rubrics; course build in preferred LMS; course customization with client graphics and resources; respond to client feedback; course audit; asynchronous instruction and feedback	10	2,300.00	23,000.00
08/05/2024	On-site preservice training: 2 trainers for 2 days of training per cohort, divided into north and south.	8	2,800.00	22,400.00
	Quarter 1 Learning Progression, Resource Alignment, Create Unit Exemplar			

Thank you for allowing AAIS to provide you with technical assistance!

Please make check payable to American Alliance for Innovative Systems LLC.

For questions regarding this invoice, please contact David Holden at (619) 947-8171 or dholden@aais.us.

DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
09/09/2024	On-site campus visits: 2 days at Tier 1 and Tier 2 schools; 3 days at Gadsden; and 4 days at Las Cruces. There will be 2 trainers in each district for each visit.	70	2,800.00	196,000.00
	Modeling Math Instruction, Planning conversations, Observe Math Instruction			
09/18/2024	Q1 virtual support, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q1, Review Submitted Artifacts, Identify Learning Progression and Goals for Q2			
09/18/2024	Q1 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q1, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			
11/04/2024	Q2 virtual support, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q2, Review Submitted Artifacts, Change Management Conversations, Identify Learning Progression Goals for Q3	÷		
11/04/2024	Q2 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q2, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			
01/27/2025	On-site training: 2 days of training per cohort, 2 trainers each day	8	2,800.00	22,400.00
	Assessment Design Training, Evaluating Existing Assessment, Writing Assessment Tasks			
02/03/2025	Q3 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q3, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			
04/07/2025	Q4 virtual support, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Y1, Review Submitted Artifacts, Change Management Conversations, Identify Goals for Y2			

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DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
04/07/2025	Q4 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Y1, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation, Identify Goals for Y2			
05/19/2025	CES project monitoring: designated time for monthly virtual project monitoring	2	2,300.00	4,600.00
05/21/2025	On-site executive committee meeting and designated time for monthly in-person project monitoring	2	2,800.00	5,600.00
05/21/2025	Artifact Review: 0.5 day per district, per semester.	16	2,300.00	36,800.00
	Identify Trends in Submitted Artifacts			
06/09/2025	On-site summer training: 4 days of training, centrally located, with 3 trainers each day.	12	2,800.00	33,600.00
	Develop tools for promoting cognitive engagement and building student thinking in the mathematics classroom			

New Mexico CES 24-25 Math

TOTAL \$378,900.00

THANK YOU.

Accepted By

**Accepted Date** 

## American Alliance for Innovative Systems

Nashville, TN 6199478171 dholden@aais.us www.aais.us

### Quote For Proposed Services 1413



ADDRESS
David Chavez
Cooperative Educational
Services
10601 Research Rd. SE
Albuquerque, NM 87198 USA

DATE 01/09/2024

TOTAL \$105,700.00

DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
01/09/2024	THIS IS FOR THE 2023-2024 SCHOOL YEAR.	0	0.00	0.00
01/09/2024	ACTUAL DATES TBD. All dates are placeholders until final dates are agreed upon.	0	0.00	0.00
01/09/2024	This proposal establishes the ceiling and the actual work will not exceed the total amount listed in this proposal. AAIS is committed to finding ways to decrease the cost for our clients.	0	0.00	0.00
01/09/2024	All prices listed in this proposal include travel- related expenses.	0	0.00	0.00
03/11/2024	Strategic planning: data analysis, problem solving, development and revision of tools and processes, and coordination of logistics	4	2,200.00	8,800.00
03/18/2024	LMS creation: creation of course objectives, creation/selection of learning objects and tasks, and development of feedback rubrics; course build in preferred LMS; course customization with client graphics and resources; respond to client feedback; course audit; asynchronous instruction and feedback	5	2,200.00	11,000.00
04/15/2024	On-site campus visits for Tier 1 and Tier 2 districts (1 day/district).	14	2,700.00	37,800.00
	Observe math instruction and meet with Instructional Leaders			

Thank you for allowing AAIS to provide you with technical assistance!

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DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
04/15/2024	On-site campus visits for Gadsden and Las Cruces districts (2 days/district).	4	2,700.00	10,800.00
	Observe math instruction and meet with Instructional Leaders			
04/29/2024	On-site executive committee meeting and in- person project monitoring	1	2,700.00	2,700.00
05/06/2024	Monthly virtual project monitoring	1	2,200.00	2,200.00
06/10/2024	On-site summer Teacher Leader Cohort (based on each district's capacity – 75 attendees maximum). 4 days of training with 3 trainers per day.  Focus is on mindsets, pedagogy, identifying priority standards, and teacher clarity.	12	2,700.00	32,400.00
New Mexico CES 23-24 Math		SUBTOTAL TAX		105,700.00 0.00
		TOTAL	\$10	5,700.00
	-		12 9	THANK YOU.

Accepted By

### American Alliance for Innovative Systems Nashville, TN 6199478171 dholden@aais.us

www.aais.us

### Quote For Proposed Services 1415



ADDRESS
David Chavez
Cooperative Educational
Services
10601 Research Rd. SE
Albuquerque, NM 87198 USA

DATE 01/09/2024

TOTAL \$345,300.00

DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
01/09/2024	THIS IS FOR THE 2025-2026 SCHOOL YEAR.	0	0.00	0.00
01/09/2024	ACTUAL DATES TBD. All dates are placeholders until final dates are agreed upon.	0	0.00	0.00
01/09/2024	This proposal establishes the ceiling and the actual work will not exceed the total amount listed in this proposal. AAIS is committed to finding ways to decrease the cost for our clients.	0	0.00	0.00
01/09/2024	All prices listed in this proposal include travel- related expenses.	0	0.00	0.00
07/28/2025	Strategic planning: data analysis, problem solving, development and revision of tools and processes, and coordination of logistics	8	2,300.00	18,400.00
08/04/2025	LMS creation and maintenance: creation of course objectives, creation/selection of learning objects and tasks, and development of feedback rubrics; course build in preferred LMS; course customization with client graphics and resources; respond to client feedback; course audit; asynchronous instruction and feedback	10	2,300.00	23,000.00

DATE	ACTIVITY	# OF DAYS	HOURLY/DAILY RATE	AMOUNT
08/05/2025	On-site preservice training: 2 trainers for 2 days of training per cohort, divided into north and south.	8	2,800.00	22,400.00
	Develop tools for promoting cognitive engagement and building student thinking in the mathematics classroom. Create exemplar lessons.			
09/08/2025	On-site campus visits: 2 days at Tier 1 and Tier 2 schools; 3 days at Gadsden; and 4 days at Las Cruces. There will be 2 trainers in each district for each visit.	70	2,800.00	196,000.00
	Modeling Math Instruction, Planning conversations, Observe Math Instruction			
09/17/2025	Q1 virtual support, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q1, Review Submitted Artifacts			
09/17/2025	Q1 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q1, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			
11/03/2025	Q2 virtual support, divided into 0.5 day per cohort.	. 1	2,300.00	2,300.00
	Reflect on Q2, Review Submitted Artifacts	•		
11/03/2025	Q2 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q2, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			
01/26/2026	On-site training: 2 days of training per cohort, 2 trainers each day	8	2,800.00	22,400.00
	Develop tools for promoting cognitive engagement and building student thinking in the mathematics classroom. Create exemplar lessons.			
02/02/2026	Q3 virtual support for administrators, divided into 0.5 day per cohort.	1	2,300.00	2,300.00
	Reflect on Q3, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation			

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AMOUNT	HOURLY/DAILY RATE	# OF DAYS	ACTIVITY	DATE
2,300.00	2,300.00	1	Q4 virtual support, divided into 0.5 day per cohort.	04/06/2026
			Reflect on Y2, Review Submitted Artifacts, Change Management Conversations, Identify Goals for Sustainability	
2,300.00	2,300.00	1	Q4 virtual support for administrators, divided into 0.5 day per cohort.	04/06/2026
			Reflect on Y2, Review Submitted Artifacts, Change Management Conversations, Create Artifacts Monitoring, Supporting, and Sustaining Implementation, Identify Goals for Sustainability	
4,600.00	2,300.00	2	CES project monitoring: designated time for monthly virtual project monitoring	05/18/2026
5,600.00	2,800.00	2	On-site executive committee meeting and designated time for monthly in-person project monitoring	05/20/2026
36,800.00	2,300.00	16	Artifact Review: 0.5 day per district, per semester.	05/22/2026
			Identify Trends in Submitted Artifacts	

Accepted By

Accepted Date

TOTAL .

\$345,300.00

THANK YOU.



### **AAIS New Mexico Math Proposal Narrative**

### Purpose and Overview

## The Current Math Classroom and the AAIS Vision for What It Could Be

challenges. We believe traditional math instruction does not honor or develop students' thinking and deep learning. Traditional math instruction focuses more on teacher modeling and with the expectation that students will perform algorithmic, procedural fluency, but when students encounter problems that are complex, that they've never seen thinking. Traditional math instruction does not develop problem solving skills; rather, it focuses on rote memory of before, that don't have a routine solution that are unfamiliar to them, they are poorly equipped to address those the procedural or develop procedural fluency by focusing on algorithms, but it deprives the student of critical

- But imagine a classroom that honors students' creativity and allows them to think flexibly about rich mathematical concepts.
- Imagine a classroom where thinking is evident, where every student is held accountable for understanding and explaining mathematics.
- Imagine a classroom full of rich mathematical language, where students communicate their ideas and work together to develop a deep understanding of the content.
  - Imagine a classroom full of questions, where student input pushes the conversation to greater levels.
- Imagine a classroom with scaffolds and supports, where ALL learners have an entry point to the content and have supports in place to help them make sense of their learning.
- Imagine a classroom with a clear roadmap through learning, with predetermined checkpoints along the way.
  - Imagine a classroom where students communicate their next steps for sense making and advocate for themselves.
- magine a classroom where mistakes are welcomed and encouraged, where "answer-getting" is discouraged and problem-solving is the only way.

This is the AAIS vision of mathematical instruction, and we believe the time to make this change is now.



understanding through reflection on current practices and outcomes in classrooms on individual, course-alike, and Implementing change that impacts learning in the math classroom requires common, accurate, and clear department levels. The AAIS approach for bringing about this change will focus on the four core strands:

### (1) Essential Understandings in Mathematics Content and Concepts

proficiency scales that will establish common minimum expectations for students across classrooms, campuses, and complexes. The Teacher Leader Cohorts will develop exemplar unit plans that include detailed unpacking of priority As we work with teachers to develop a new concept of math instruction, teachers will experience training that helps rich math tasks, teachers will develop a common understanding of priority standards and work to develop common them develop an essential understanding of all core mathematical concepts. Through hands-on experience doing standards, learning objectives and success criteria, learning progressions and assessment blueprints. Special attention will be given to vertical alignment conversations.

## (2) Rigorous and Equitable Instruction for ALL Students of Mathematics

every day. Teachers will further increase engagement by learning a variety of Universal Design for Learning strategies AAIS believes that true math success looks like math classrooms that challenge, support, and ultimately engage ALL The Teacher Leader Cohort will develop a toolbox of routines that will gain evidence of thinking from every student, (Liljedahl, 2020) i.e., avoiding, mimicking, etc. and increase the amount of true problem solving in their classrooms. earners. The Teacher Leader Cohorts will develop tools for moving students away from "studenting" behaviors to support students in the processing, expression, and engagement of rigorous mathematics.

# (3) Leadership and Coaching for Equitable Teaching and Learning in Mathematics

techniques and strategies to support teacher growth in targeted training. Specific coaching training will include look-State, District, and Building Level Instructional Leaders will also experience cohort training as well as learn coaching fors and strategies to help teachers reflect and improve with a growth mindset. Leaders will learn tools for building and sustaining a strong math culture in their buildings. Leaders should be a part of and attend all cohort training as well as their own training specific to coaching instruction with regards to mathematics.

with administration on both evaluation techniques as well as coaching strategies, along with the importance of both Training for evaluators is also key for implementation success, both short and long term. AAIS consultants will work roles. It is important for evaluators to be able to shift purposefully between coaching and evaluative practices and communicate intentions of meetings with teachers. Evaluators must also understand the importance of consistent



expectations and messaging to the cohort as well as the remainder of the department yet to be trained.

Head principals must also understand the need for consistent communication of goals and what is important and why this change is taking place. They should attend training when possible - even if for a brief time.

# (4) Development of Professional Learning Modules to Support the Teacher Leader Cohorts

delivered content along with reflection and feedback from trainers/participants. Modules will be accessed through a Professional learning modules to support the Teacher Leader Cohort will be developed after each training based on shared source (such as an approved Learning Management System that can be accessed and/or downloaded).

This intent of this resource will be to provide resources for future Teacher Leader Cohort work such as:

- Change management
- Instructional resources for thinking classrooms in mathematics
- Leadership during change
- Protocols to structure planning, analysis, and reflection conversations
- Presentations with notes
- Timelines for implementation

These modules and resources will be archived and further developed to use with teachers across the state to spread the work of the Teacher Leader Cohort to all campuses and districts.

### Support is Responsive and Easily Accessible

AAIS will deliver training and support through a variety of methods, including onsite professional development, virtual approved learning management system. We would also make representatives from the state instructors in the training, and support both synchronous and asynchronous. We would also create a virtual classroom using an classroom so they can keep the work going after our role goes away.



### **Tools for Progress Monitoring**

AAIS will develop a survey instrument used to gauge understanding and implementation. The survey instrument will be used to evaluate beliefs and understanding after each training session. Each survey will include the following questions:

- 1) How engaged were you during the training?
- What ideas resonated with you the most during this training? 5
- To what degree are the policies, procedures, and infrastructure in your building supporting your implementation of these practices?
- How likely are you to implement these practices in your instruction? 4
- Do you perceive student learning to improve because of implementing these practices? 0 2
- Based on your learning today, what is at least one new action you intend to take in your classroom?

we work to develop a new way of delivering math instruction. Instructional leaders will be trained in how to utilize the AAIS will work to develop an Innovation Configuration Map (IC Map) to establish a vision of the ideal implementation of all domains of this initiative. We will use this IC Map to develop a map through the necessary levels of change as IC Maps through calibration activities that include self-assessment and reflection.

AAIS will work with teacher leaders to collect classroom artifacts to review and create a collection of exemplar teaching and learning documents.

district, and campus leaders will be trained in a common process for completing instructional rounds and will utilize a AAIS will develop walkthrough tools to support teacher leaders as they gather data during instructional rounds. State, central reporting hub to further calibrate our work across campuses and districts.



			2023-2024 SY	4 SY
Date	Event		# Days	Proposed Goals
April- May 2024	Campus Visits	1 day for Tier 1 & 2 Districts 2 days for Gadsden and Las Cruces	18	Observe Math Instruction, Meet with Instructional Leaders
June 2024	Summer Teacher Leader Cohort (based on each district's capacity – Max of	4 Days of Training Centrally Located 3 Trainers	27	Mindsets, Pedagogy, Identify Priority Standards, Teacher Clarity
23-24		CES Project Monitoring	1	Designated Time for Monthly Virtual Project Monitoring
23-24	Exe	Executive Committee Meeting	Н	Designated Time for Monthly In-Person Project Monitoring
23-24		Strategic Planning	4	Data analysis, Problem Solving, Development and Revision of Tools and Processes, Coordination of Logistics
23-24		LMS Creation	ις ·	Creation of Course objectives, Creation/selection of learning objects and tasks, Development of feedback rubrics, Course build in preferred LMS, Course customization w/client graphics and resources, Respond to client feedback, Course Audit Asynchronous Instruction and Eachback
	23-24	4		יימיניין ייט אין ייט פעני פעני פעני פעני פעני פעני פעני פעני
In-Pe	In-Person	31		
Vin	Virtual	10		





			2024-2025 SY	5 SY
Ω	Quarterly	1/2 Day of Virtual Support Per	Н	Reflect on Y1, Review Submitted Artifacts, Change
Spring	Cohort	Cohort		Management Conversations, Identify Goals for Y2
2025	Virtual			
Δ4	Quarterly	1/2 Day of Virtual Support Per	Н	Reflect on Y1, Review Submitted Artifacts, Change
Spring	Cohort	Cohort		Management Conversations, Create Artifacts Monitoring,
2025	Virtual - Admin			Supporting, and Sustaining Implementation, Identify Goals for
June	Summer	4 Days of Training	12	Develop tools for promoting cognitive engagement and
2025	Cohort	Centrally Located		building student thinking in the mathematics classroom.
		3 Trainers		
24-25	4	CES Project Monitoring	2	Designated Time for Monthly Virtual Project Monitoring
24-25	Exe	Executive Committee Meeting	2	Designated Time for Monthly In-Person Project Monitoring
24-25		Strategic Planning	∞	Data analysis, Problem Solving, Development and Revision of
	TIME TO			Tools and Processes, Coordination of Logistics
24-25	Artifact	Artifact Review (1/2 day per district, per	16	Identify Trends in Submitted Artifacts
		semester)	× ×	
24-25		LMS Creation, Maintenance	10	Creation of Course objectives, Creation/selection of learning
				objects and tasks, Development of feedback rubrics, Course
			8 2 3	build in preferred LMS, Course customization w/client
			4	graphics and resources, Respond to client feedback, Course
				Audit, Asynchronous Instruction and Feedback
¥	24-25	2		
In-Person	rson	100		
Virtual	ual	43		
		)		





Spring   Cohort   C				2025-2026 SY	\S9
Cohort   Cohort   Virtual     Virtual   1/2 Day of Virtual Support Per   Cohort     Virtual   Admin   CES Project Monitoring   2     Executive Committee Meeting   2     Executive Committee Meeting   2     Strategic Planning   8     Artifact Review (1/2 day per district, per   16     semester   Semester   16     LMS Creation, Maintenance   10     LMS Creation   10	Q4	Quarterly	1/2 Day of Virtual Support Per	1	
Autifact Review (1/2 day per district, per Semester)  LMS Creation, Maintenance   Autifact  Strategic  Artifact Review (1/2 day per district, per Semester)  LMS Creation, Maintenance  25-26  Person  Rush  Autifact  B88  Person  Autifact  B88	Spring	Cohort	Cohort		Management Conversations, Identify Goals for Sustainability
Quarterly 1/2 Day of Virtual Support Per Cohort  Virtual - Admin  CES Project Monitoring 2  Executive Committee Meeting 2  Strategic Planning 8  Strategic Planning 8  Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance 10  25-26  Person 88	2026	Virtual		8	
Cohort Virtual- Admin CES Project Monitoring Executive Committee Meeting Strategic Planning Strategic Planning Artifact Review (1/2 day per district, per semester) LMS Creation, Maintenance  25-26  Person 88  rtual Admin Cohort Cohort Cohort Admin Coho	Q4	Quarterly	1/2 Day of Virtual Support Per	Н	Reflect on Y2, Review Submitted Artifacts, Change
Virtual - Admin  CES Project Monitoring  Executive Committee Meeting  Strategic Planning  Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance  25-26  Person  88  rtual	Spring	Cohort	Cohort	50	Management Conversations, Create Artifacts Monitoring,
Admin CES Project Monitoring 2  Executive Committee Meeting 2  Strategic Planning 8  Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance 10  25-26  Person 88  rtual 43	2026	Virtual -			Supporting, and Sustaining Implementation, Identify Goals for
Executive Committee Meeting 2 Strategic Planning 8 Artifact Review (1/2 day per district, per semester) LMS Creation, Maintenance 10  25-26 Person 88 rtual 43		Admin			Sustainability
Executive Committee Meeting   2     Strategic Planning   8     Artifact Review (1/2 day per district, per semester)   10     LMS Creation, Maintenance   10     25-26     25-26     Person   88   10     Review (1/2 day per district, per semester)   10     CMS Creation, Maintenance   10     CMS Creation   10	25-26		CES Project Monitoring	2	Designated Time for Monthly Virtual Project Monitoring
Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance  25-26  Person  88  rtual  A3	25-26	Exe	cutive Committee Meeting	2	Designated Time for Monthly In-Person Project Monitoring
Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance 10  25-26  Person 88  rtual 43	25-26		Strategic Planning	∞	Data analysis, Problem Solving, Development and Revision of
Artifact Review (1/2 day per district, per semester)  LMS Creation, Maintenance 10  25-26  Person 88  rtual 43			and the second s		Tools and Processes, Coordination of Logistics
LMS Creation, Maintenance 10  25-26 Person 88 rtual 43	25-26	Artifact	Review (1/2 day per district, per semester)	16	Identify Trends in Submitted Artifacts
25-26 Person 88 rtual 43	25-26	-	4S Creation, Maintenance	10	Creation of Course objectives Creation/selection of learning
<b>25-26</b> 88 43	)				objects and tasks, Development of feedback rubrics, Course
25-26 88 43					build in preferred LMS, Course customization w/client
<b>25-26</b> 88 43					graphics and resources, Respond to client feedback, Course
<b>25-26</b> 88 43					Audit, Asynchronous Instruction and Feedback
		25-2	9		
	In-Pe	erson	88		
	Vir	nal	43		

Totals

	24-25
100	In-Person 100
43	Virtual 43

	2024					IEIG.	Planning		Prenaration	ation	Approval
		New Program			- uel	F P	Mar	Anr	Anr	May	out!
Start	End	Task	Lead	Support	19 31	1 28	-	3 30	90	٠ ٣	. t
29-Jan	2-Feb	Draft Preparation Schedule	David	Staff	XXX :						
5-Feb	5-Feb	Approve Preparation Schedule #	David	Executive Committee	×	xxx					!
12-Feb	20-Feb	Capital Expenditure List	David	Staff	×	XX					
20-Feb	26-Feb	Programs-Add, Delete	David	Cabinet	×	XX					i
20-Feb	20-Feb	Job Descriptions	David, Yvonne	Staff		×	××				
4-Apr	4-Apr	District Ancillary Fee	David	Executive Committee				××			,
4-Apr	24-Apr	Ancillary Staff Wage Schedule	David	Executive Committee				××			
4-Apr	4-Apr	Set Finance Committee Meetings	LeAnne	David		ļ 	×				
4-Apr	4-Apr	Executive Committee Approval	David	LeAnne			×				
4-Apr	9-May		David	Cabinet		,			×	XX	
15-Apr		Staff Salary Schedule- Preliminary	David	Executive Committee		,,		XX			ļ·····
8-Apr	26-Apr	Project Budget 9011 Supplemntal Insurance	David	Robin				XX			• • • • • • • • • • • • • • • • • • • •
8-Apr	26-Apr	Project Budget 9013 Professional Services	David	Robin		*****			XXX XXX		
8-Apr	26-Apr	Project Budget 9014 Placement Services (REAP)	Paul	David, Robin					xxx xxx		
8-Apr	26-Apr		David	Robin					xxx xxx	•••••	
8-Apr	. 26-Apr	Project Budget 9021 Food	Robin	David			,		xxx xxx		
8-Apr	26-Apr	Project Budget 9024 Procurement	Gustavo	David, Robin	•••••				xxx xxx		
8-Apr	26-Apr	Project Budget 9026 AEPA	Gustavo	David, Robin			*****		xxx xxx		
8-Apr	26-Apr	Project Budget 9036 Ancillary	Lianne	David, Robin					xxx xxx		
8-Apr	26-Apr	26-Apr Project Budget 9041 Inservice	David	Robin					xxx xxx		
8-Apr	26-Apr		David	Robin				*****	xxx xxx		
8-Apr	26-Apr		Elena	David, Robin				.,	xxx xxx		
8-Apr	26-Apr	Project Budget 9046 TAP	David	Robin, Loretta					xxx xxx		
8-Apr	26-Apr	Project Budget 9047 ALD	David	LeAnne, Robin		*****			xxx i xxx		
8-Apr	26-Apr		Alexis	David, Robin		*****			xxx xxx		
8-Apr	26-Apr	Project Budget 9053 TQP Grant	David	Robin, Kim					xx i xxx		
8-Apr	26-Apr	Project Budget 9091 Business Office	Robin	David, Anthony					xxx xxx		
8-Apr	26-Apr	Project Budget 9092 Executive Director	David	Cabinet	••••				xxx xxx		
8-Apr	26-Apr	Project Budget 9093 Human Resources	Yvonne	David	.,,,,		*****		xxx xxx	*****	
8-Apr	26-Apr	26-Apr   Project Budget 9094 Technology	Brad	David, Robin					XXX XXX		
8-Apr	26-Apr		David	Robin					xxx xxx		
8-Apr	26-Apr	Project Budget 9095 Entity- Regional Svcs	Jim, Paul	David, Robin					xxx   xxx		
8-Apr	26-Apr	$\overline{}$	Robin	David	_				xxx xxx		
6-May	6-May	$\neg$	Brian	Finance Committee						xxx	
13-May	_	Second Phone Conference (if needed)	Brian	Finance Committee				-1.1.		XXX	
20-May	$\dashv$	Post Proposal for Exec Committee	David	Pam		*****				XXX	,,,,,,
30-May	-	Present Strategic Plan to Exec. Comm.	David	Staff					****		XXX
30-May	_	30-May   Present Budget to Exec Committee	Brian	Finance Committee							XX

### 2023-2024 Strategic Plan

### **Periodic Reporting**

### Ancillary:

Goal 1: Operational Efficiencies and Customer Service Excellence.

July	Recruitment and retention:
July	Interviewed 3, recommending 2, 1 resigned.
	Staff Count: 212
	Initiated Affiliation Agreement with UNM SHS Dept.
	Encouraged APS to provide "Office Hours" for
	remote staff to support consistency and provide momentum.
	Explore IT uses to support Ancillary Dept responsibilities. Have not
	delved into Al yet.
August	Recruitment and retention:
August	Interviewed 15, recommending 9, 1 resigned.
	Staff Count 223
	Placed first BMS in Socorro.
	Explore IT uses to support Ancillary Dept responsibilities. Have not
	delved into Al yet.
September	1. Recruitment and retention:
Schteimei	Interviewed 0.
	Staff count: 224
	Placed first BMS in Socorro.
	Explore IT uses to support Ancillary Dept responsibilities.
	professional development in the area of Excel is indicated.
	3. In addition to our current Strategic Plan, we are happy to report,
	with the help of Val Yoakum and her son, a UNM Accountant, we
	have automated our Overage Audit to 100% accuracy. This has
	reduced a 5 –7 hour job to approximately 10 minutes. From this
	same report we can provide accurate "Weekly Hours" report to HR
	for NMPSIA compliance, reducing from 3 hours to 10 minutes.
90 Day Plan	1. Continue to interview.
JO Day Hall	2. Look for support to learn Excel, and begin the process for learning
	about the Presence Learning platform.
October	Recruitment and retention:
Octobel	Interviewed: 5
	Recommend 4 to hire.
	Retired/Resigned: 1.
	Staff Count: 226, up by 3.
	Watch the Small Towns; Big Transformations regarding AI.
November	1. Recruitment and Retention:
	Interviewed – 1

	Resign/Retire - 1		
	Active Staff count – 225		
	Total Allocations requested EOM Nov: 471		
	Total Allocations assigned to staff: 409		
	Remaining Vacancy requests: 63		
	2. The Presence Learning platform is best purchased by the individual		
	Diagnostician or the district/charter if they find themselves in the position		
	of doing remote evaluations. Given the popularity for remote evaluations is		
	marginal in New Mexico, this has not come up with any of our		
	Diagnosticians.		
December	1. Recruitment and Retention:		
	Interviewed – 7		
	Resign/Retire - 3 at end of December		
	Staff count – 226 (6 of 7 have not yet been placed)		
	Total Allocations requested EOM Nov: 482		
į	Total Allocations assigned to staff: 416		
	Remaining Vacancy requests: 66		
	2. Have not explored AI or Microsoft 365 much.		
90 Day Plan	1. Continue to interview.		
	2. Work on learning more about Microsoft 365.		
January			
February			
March			
90 Day Plan			
April			
May			
June			
90 Day Plan			

### Goal 2: Professional Development, Quality Instructional and Educational Leadership

July	<ol> <li>Expand PD opportunities for department staff.         First CPI training complete for Ancillary staff.         Indicator 13 &amp; 14 training for Transition Specialists has taken place.</li> <li>Staff development/promote tuition reimbursement.         Discussing what the focus should be regarding priorities in learning more regarding technology.</li> </ol>
August	<ol> <li>Expand PD opportunities for department staff.</li> <li>CPI Training</li> </ol>

	8/2 – SABE Regular Ed
	8/4 – Socorro Consolidated Schools
	8/11 – Alce King Regular Ed
	8/12 CES Ancillary Staff Refresher
	8/17 & 8/18 – Alice King Full Course
	B. Autism Evaluation Training:
	Update – We found an online training for the ADOS-2 That seems to
	be a good alternative and less cost prohibitive than last year's
	choice at \$712.00 a person instead of several thousands of dollars.
	The trainers in some cases are co-authors of the ADOS-2 Battery.
	Participants are provided Certification of Completion
	documentation will be provided via email the week following the
	workshop.
	2. Staff development/promote tuition reimbursement.
	Discussing what areas we feel need to be a priority as a department
	in learning more regarding technology. Mostly pointing to Excel. To
	consider learning Al for Excel, means we need to understand more
	about Excel to begin with.
September	Expand PD opportunities for ancillary and department staff.      CRUT.      CRUT.
	A. <u>CPI Training:</u>
	9/9 - CES
	9/22 Mescalero Apache
	9/23 & 9/30 CES 9/25 Montessori of the Rio Grande
	9/28 Socorro Public Schools
	B. ADOS-2 Autism Evaluation: 2 additional staff are registered.
	C. <u>Greenshades</u> rollout for Ancillary still TBD.
	D. Transition Specialists have indicated they are getting training on
	Indicator 13 & 14 through their respective institutions.
	2. Staff Development.
	A. Confirmed need for Excel PD.
90 Day Plan	We will explore recruiting another trainer for CPI and do a market
/	comparison to be sure we are in a competitive position.
	2. We will look at ways to be trained in Excel that will be a minimal
	interruption for workflow in the Ancillary Department.
October	Autism Evaluation Training:
	Staff are utilizing this training with the last month available being
	November. All that will be attending that have registered and then it will be
	closed for this school year.
	CPI Training for an October total of 30 teachers and staff:
	Sept 30 <sup>th</sup> - Montessori of the Rio Grande - CPI Blended Refresher Training
	October 14 <sup>th</sup> – CES CPI Blended Refresher Training.
	October 19 <sup>th</sup> - Cien Aguas Charter, CPI Blended Refresher Training
	October 25 <sup>th</sup> - Los Alamos School District – CPI Blended Refresher Training

	The state of the s
	<u>Greenshades</u> roll-out TBD regarding when Ancillary staff.
	vents for October:
	Val/Angelina: Assisting with Reception area.
	Facilities Manager Conference (and Pumpkin Contest)
	Increased POs from 92 to119.
	Staff changes in Bernalillo & Pecos School Districts.
	Added Las Cumbres Community Services and Haak'u Community Academy
<u> </u>	from Pueblo of Acoma as new Participating Entities for ancillary services.
November	Professional Devlopment
	1a. <u>CPI:</u>
	11/8/23: ABQ talent & Development Charter, International School at Mesa
	Del Sol and DORN (all together) – Full CPI, 20 participants.
	1b. <u>Autism Evaluation Training</u> , <u>ADOS-2</u> : Five Ancillary Staff have received
	their Certificates. Support from CES for Professional Development for
	Ancillary Staff has reached its budgetary limits.
	1c. Transition Indicator 13 & 14 training done.
	1d. <u>Greenshades</u> is still on hold regarding training Ancillary field staff.
	2a. Looking for Excel training that will minimally interrupt the workday.
	2b. Promoting tuition reimbursement to Ancillary office staff.
December	Professional Devlopment
	1a. <u>CPI:</u>
	12/20 - Mountain Mahagony- 7 participants
	1b. Autism Evaluation Training, ADOS-2:
	I have closed Professional Development for the rest of the year. We have
	spent our budgeted amount.
	1c. Transition Indicator 13 & 14 training done.
	1d. <u>Greenshades</u> is still on hold regarding training Ancillary field staff.
	2a. Looking for Excel training that will minimally interrupt the workday.
	Still Looking.
<u> </u>	2b. Promoting tuition reimbursement to Ancillary office staff.
90 Day Plan	1. I think we may have another possible trainer for CPI. We will work
	with CPI and this person for Spring schedules.
	2. We will look at ways to be trained in Excel that will be a minimal
	interruption for workflow in the Ancillary Department.
January	
February	
March	
90 Day Plan	
April	
May	
June	
90 Day Plan	

### **Procurement:**

	1.	"Kaizen"	Continuous review, analysis, and
July	'`	Nazon	optimization of Proc. Dept. processes and
			systems
	2.	Procurement Department Website Update	Will begin when marketing Co. Is hired
	3.	New Procurement Offerings, Products	Hired John King, Member & Procurement
		& Services, to Members	Analyst, to support & manage the RS
			Means (JOC Core) construction platform with the objective of making JOC Core the
			platform of choice for members.
			In effect, John's hiring launched CES
			Procurement PaaS (Procurement as a
			Service)
	4.	Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED)
			and develop new strategic partnerships
	5.	5,Annual review of vendors	(i.e., AT&T Education).  Will begin May 2024
August	1.	"Kaizen"	Continuous review, analysis, and optimization of Proc. Dept. processes and
	1		systems
	2.	Procurement Department Website	Will begin when marketing Co. Is hired
		Update	J 3
j	3.	New Procurement Offerings, Products	John King (PaaS) making contacts w
		& Services, to Members	members & contractors. His involvement
	1		w reviews & mgt. Of RS Means (JOC
			Core) continues to grow.
			CES does not charge members or vendors for JK's services, whereas
1			members pay Gordian 6% for their review
			services.
	4.	Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED)
			and develop new strategic partnerships
		5.Annual review of vendors	(i.e., AT&T Education, Tribal).  Will begin May 2024
	5.	·	
September	1.	"Kaizen"	Continuous review, analysis, and
			optimization of Proc. Dept. processes and systems
	2 Proc	curement Department Website Update	Will begin when marketing Co. Is hired
	2.1100	valorities of a trionic tropolities of a dice	Trin begin trion managed series in the
	3.	New Procurement Offerings, Products	John King's involvement w reviews & mgt.
	1	& Services, to Members	of RS Means (JOC Core) continues to
			grow as he presents in the regional mtgs.
			CES Procurement added Richard Mtz.,  Control of Co
			Procurement & Contract Spec. (starts 10/9) also to support the PaaS program CES
			Procurement is developing to diversify our
			line of procurement products & services
			and differentiate ourselves from our
			competitors. No other coop provides these
		O A A A A A A A A A A A A A A A A A A A	services.
1	4.	Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED) and develop new strategic partnerships
			(i.e., AT&T Education, Tribal, external

	5. 5.Annual review of vendors	Will begin May 2024
90 Day Plan	No other coop provides these services.  • Added John King to provide addtl. Support service  • Added Richard Mtz. to provide addtl. Support secontracts and better support members & vendors	d differentiate ourselves from our competitors. ces to Member and contractors. ervices to CES Procurement, produce more RFPs &
October	"Kaizen"  2. Procurement Department Website Update	Continuous review, analysis, and optimization of Proc. Dept. processes and systems  Will begin when marketing Co. Is hired
	New Procurement Offerings, Products	John King's involvement w reviews & mgt.
	& Services, to Members	of RS Means (JOC Core) continues to grow as he presents in the regional mtgs.  • CES Procurement added Richard Mtz., Procurement & Contract Spec. (starts 10/9) also to support the PaaS program CES Procurement is developing to diversify our line of procurement products & services and differentiate ourselves from our competitors. No other coop provides these services.
	Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED) and develop new strategic partnerships (i.e., AT&T Education, Tribal, external PEs).
	6. 5.Annual review of vendors	Will begin May 2024
November	3. "Kaizen"	Continuous review, analysis, and optimization of Proc. Dept. processes and systems
	Procurement Department Website Update	Will begin when marketing Co. Is hired
	New Procurement Offerings, Products & Services, to Members	John King's involvement w reviews & mgt. of RS Means (JOC Core) continues to grow as he presents in the regional mtgs. • CES Procurement added Richard Mtz., Procurement & Contract Spec. (starts 10/9) also to support the PaaS program CES Procurement is developing to diversify our line of procurement products & services and differentiate ourselves from our competitors. No other coop provides these services.
	6. Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED) and develop new strategic partnerships (i.e., AT&T Education, Tribal, external PEs).
	7. 5.Annual review of vendors	Will begin May 2024
December	4. "Kaizen"	Continuous review, analysis, and optimization of Proc. Dept. processes and systems
	Procurement Department Website Update	Will begin when marketing Co. Is hired

	6. New Procurement Offerings, Products & Services, to Members	John King's involvement w reviews & mgt. of RS Means (JOC Core) continues to grow as he presents in the regional mtgs. • CES Procurement added Richard Mtz., Procurement & Contract Spec. (starts 10/9) also to support the PaaS program CES Procurement is developing to diversify our line of procurement products & services and differentiate ourselves from our competitors. No other coop provides these services.
	7. Growth through Strategic Partnerships	Continue to nurture current (i.e., NMPED) and develop new strategic partnerships (i.e., AT&T Education, Tribal, external PEs).
	8. 5.Annual review of vendors	Will begin May 2024
90 Day Plan	CES Procurement launched PaaS (Procure procurement products & services offered and No other coop provides these services. Con     Continue the development of the new versile Issuance of RFPs.	I differentiate ourselves from our competitors. tinue to develop structure of services.
January		
February		
March		
90 Day Plan		
April		
May		
June		
90 Day Plan		<del>-</del>

### **Business Administration:**

Action Plan 1: Have discussed training with Staples group on the
software used at CES; Teams, Share Point, Excel, Word, Outlook.
Action Plan 2: Discussed use of a CRM program to capture
Procurement Partner and member contacts and their contact
information. CRM program is on the horizon but probably will
not be implemented for a few months. Continue to attend in
state conferences to interact with Procurement Partners and
members. Have not started on the Procurement Partner or
member survey. Need to get with Digitech about the ability to
allow Procurement Partners to view the documents they upload
into Image Silo.
Action Plan 3: Payroll efficiency is being addressed in two ways.
One, using the GP Smart Connect function allows payroll data to
be entered into a spreadsheet and then uploaded into GP for
payroll processing. This eliminates the need to enter the same
payroll data directly in GP using multiple screens for input. Two,
GreenShades software is being purchased to aid in the
processing of payroll. This software will also allow employees to
view more detailed payroll information and manage their
benefits.
Action Plan 4: Working on list of potential Procurement
Partners and members to be on the advisory groups.
Action Plan 1: Staples' method of training is geared more
towards groups training on the software CES uses. Need to look
at alternatives including the use of CES employees to do various
training.
Action Plan 2: CRM system still in the offing. Procurement
Partner and members surveys have not been created.
Discussions continue about Procurement Partners having the
ability t seethe documents they upload. Not as easy as first
thought.
Action Plan 3: GP Smart Connect fully functional. Green
Shades implementation and training continues. The setup
process is more time consuming than first realized. Meeting
with GreenShades staff twice a week for setup guidance.

Action Plan 1: No finalization on best way to train employees on software has occurred. Big question is how does CES train new employees one at a time as these employees come on board with CES? It is felt that using online tutorials would not be the best way for this training. Continuing to explore options that meet employee needs while being cost effective.  Action Plan 2: Still trying to figure out how to create lists for Procurement Partners and members so CES can send targeted messages to strategic contacts such as construction vendors or technology staff at member institutions.  Action Plan 3: Continue meeting with GreenShades staff twice a week. Setup and implementation continue. Have discovered some items that will need further consideration such as the handling of the I-9 process and accounting for PTO and the reporting that goes with PTO.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  90 Day Plan  90 Day Recap  Action Plan 1: Have sought input from staff and training providers about the best way to train employees as a group and on a single employee basis.		
September  Action Plan 1: No finalization on best way to train employees on software has occurred. Big question is how does CES train new employees one at a time as these employees come on board with CES? It is felt that using online tutorials would not be the best way for this training. Continuing to explore options that meet employee needs while being cost effective.  Action Plan 2: Still trying to figure out how to create lists for Procurement Partners and members so CES can send targeted messages to strategic contacts such as construction vendors or technology staff at member institutions.  Action Plan 3: Continue meeting with GreenShades staff twice a week. Setup and implementation continue. Have discovered some items that will need further consideration such as the handling of the 1-9 process and accounting for PTO and the reporting that goes with PTO.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  90 Day Plan  90 Day Recap  Action Plan 1: Have sought input from staff and training providers about the best way to train employees as a group and on a single employee basis.  Action Plan 2: Attendance at conferences is happening and is on going  Action Plan 3: GP Smart Connect is fully functional and has supplied a level of efficiency. The GreenShades implementation, guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		Action Plan 4: Input from staff on which Procurement Partners
software has occurred. Big question is how does CES train new employees one at a time as these employees come on board with CES? It is felt that using online tutorials would not be the best way for this training. Continuing to explore options that meet employee needs while being cost effective.  Action Plan 2: Still trying to figure out how to create lists for Procurement Partners and members so CES can send targeted messages to strategic contacts such as construction vendors or technology staff at member institutions.  Action Plan 3: Continue meeting with GreenShades staff twice a week. Setup and implementation continue. Have discovered some items that will need further consideration such as the handling of the I-9 process and accounting for PTO and the reporting that goes with PTO.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  90 Day Plan  90 Day Recap Action Plan 1: Have sought input from staff and training providers about the best way to train employees as a group and on a single employee basis.  Action Plan 2: Attendance at conferences is happening and is on going Action Plan 3: GP Smart Connect is fully functional and has supplied a level of efficiency. The GreenShades implementation, guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		
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providers about the best way to train employees as a group and on a single employee basis.  Action Plan 2: Attendance at conferences is happening and is on going  Action Plan 3: GP Smart Connect is fully functional and has supplied a level of efficiency. The GreenShades implementation, guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December	20 24 1 1411	
Action Plan 2: Attendance at conferences is happening and is on going Action Plan 3: GP Smart Connect is fully functional and has supplied a level of efficiency. The GreenShades implementation, guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		providers about the best way to train employees as a group and
supplied a level of efficiency. The GreenShades implementation, guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		Action Plan 2: Attendance at conferences is happening and is on
guidance and training continues. CES meets with GreenShades staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		* -
staff twice per week.  Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		supplied a level of efficiency. The GreenShades implementation,
Action Plan 4: Reviewing the list of Procurement Partners and members given by staff to serve on the advisory committees.  October  November  December		<u> </u>
members given by staff to serve on the advisory committees.  October  November  December		· ·
October November December		
November December		members given by staff to serve on the advisory committees.
December		
90 Day Plan	December	
	90 Day Plan	

January	
February	
March	
90 Day Plan	
April	
May	
June	
90 Day Plan	

### **Human Resources:**

July	1a. Explore new HR platform to improve payroll/hr functions. Enhance operational efficiencies: a. Vetting payroll/hr systems with team 1b. Greenshades meetings T & Th: Started 6/27-7/20 1c. Maintain Customer Responsiveness: Open Enrollment outreach email for all employees, explaining the process; 13 phone calls with Ancillary, Prof Services employees. 2a. Implement Staff survey to identify retention priorities: no action 2b. Conduct Exit Surveys: Gallup agency doesn't do exit surveys for our subscription type. Will have to develop. 2c. Use CES video, NMPSIA program guide: Have not used video, have been giving NMPSIA program guide to all new hires, 7/21, 7 Ancillary Employees received
August	1b. Greenshades meetings T & Th: 8/10-8/29 1c. Maintain Customer Responsiveness: 12 phone calls Ancillary, Prof Services.; Nicole Brown First Financial, staff enrollment & info, 8/10, 8/17, 8/24. Open Enrollment assistance, 8 Ancillary employees. 2a. Gallup Survey Training: No action 2b. Conduct Exit Surveys: No action 2c. Use CES video, NMPSIA program guide: have not used video, 1 Ancillary employee, program guide.
September	1b. Greenshades meetings Th: 9/7 & 9/27 1c. Maintain Customer Responsiveness: Ancillary Newsletter, 4 phone calls, Ancillary, Prof Services. 2a. Gallup Survey Training: no action 2b. Conduct Exit Surveys: no action 2c. Use CES video, NMPSIA program guide: 1 Office Staff Program Guide
90 Day Plan	Now that the hiring has slowed, focus on the surveys and Professional services outreach.
October	1b: Greenshades meetings: 10/5, 10/12, 12/19, 10/26, created some HR Library documents, discussed concerns w/ I9 updates

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### Information Technologies:

July	Greenshades implementation for HR/Payroll. LEAP/Moodle setup/support for Cohort 5. Develop the business model for eProcurement (new name?) licensing, new features to include Reporting, Messaging, Member/Vendor/Admin dashboards. Tier-pricing models
	for modules. Explore integration with Business Office; HR/Payroll software. CES
	Software/IT Training curriculum to highlight Microsoft 365 Al
August	Ancillary – Need to meet to discuss Vacancy Dashboard/Report  Procurement – Need to meet with RTS to discuss quick fixes and long-term rewrite for
	licensing opp.
	Business Office – Need to schedule Dynamics 365 demo with RSM
	PS – staying with Moodle LMS for LEAP, need to meet with LeAnne for ALD
	*Greenshades – data cleanse by 10/1; rollout by 11/1?
	*Need to determine CRM/AI use-case/training with Customer Relationship Training
September	Ancillary – Need to meet to discuss Vacancy Dashboard/Report and implementation of overage reporting
	Procurement – Met with RTS to discuss quick fixes and long-term rewrite for licensing
	opp. AEPA put out RFI/RFP, need to determine response/licensing/pricing/support
	Business Office – Need to schedule Dynamics 365 demo with RSM; integration with
	Member schools/entities
	PS – new payment process; initial discussion for application process
90 Day Plan	Ancillary – determine feasibility of vacancy/overage report for portal
·	Procurement - AEPA response, rewrite for licensing
	Business Office – Dynamics 365 demo
	PS – application process, need to consolidate PS student data.
	*Greenshades – data cleanse by 10/1; rollout by 11/1?
	*Need to determine CRM/AI use-case/training with Customer Relationship Training
October	Ancillary – Need to meet to discuss Vacancy Dashboard/Report and implementation of
	overage reporting
•	Procurement – Meetings with RTS for rewrite requirements
	Business Office – Need to schedule Dynamics 365 demo with RSM; integration with
	Member schools/entities
	PS – new LEAP single-form application starting in mid-March
November	Ancillary – Need to meet to discuss Vacancy Dashboard/Report and implementation of overage reporting
	Procurement – Meetings with RTS for rewrite requirements; screens 12/5
	Business Office – Need to schedule Dynamics 365 demo with RSM; integration with
	Member schools/entities
	PS – new LEAP single-form application starting in mid-March
December	Ancillary – Need to meet to discuss Vacancy Dashboard/Report and implementation of
2000	overage reporting
	Procurement – Meetings with RTS for rewrite of screens
	Business Office – Need to schedule Dynamics 365 demo with RSM; integration with
	Member schools/entities
	PS – new LEAP single-form application ready for mid-March launch
90 Day Plan	Ancillary – determine feasibility of vacancy/overage report for portal
	Procurement – rewrite for licensing, marketing/SLA discussions to occur
	Business Office – Dynamics 365 demo
	PS – need to consolidate PS student data
	*Greenshades – need to review Payroll module for Greenshades/GP roadmap
	*Need to determine CRM/AI use-case/training with Customer Relationship Training
January	
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February March	
March	
90 Day Plan	
April	
April May	
June	
90 Day Plan	

### LEAP:

July	Completed Applications for Cohort 5, Accepted Cohort 5
	Developed 4-day all-coach retreat & prepared calendar and associated content for C5  Distributed team leadership tasks and organizational needs for C5
	Developed Pre-Service Syllabus and Training
	Trained 200+ C5 Leapsters in Classroom environment, Lesson Planning, Material Prep,
	UDL
August	SOAR Report preparation to NMSU
· ·	Title 2 preparation to DOE, In-Person Coaching for all Candidates began
	Full Team Meeting,
	Prepared PreService LateHire for 57 Candidates
	Closed applications to Candidates Aug. 4
	Doubled efforts around SPED Content Coaching for the year  Held Preservice LateHire For 57 candidates via zoom with coaches and new cohort
September	Attended Governor's Literacy Summit with SITE
	Held in-person PD two different weekends for candidates to attend
	Submitted SOAR, held in-person PD in Artesia, Albuquerque and Las Cruces, Invoicing and
	billing districts and sites started, WIOA reporting began
90 Day Plan	National accreditation is postponed presently and an advisory will be developed after a
30 Day Hall	revision to the application system (set for Oct/Nov, with Advisory needed early winter for
	a late spring application)
October	Submitting Title II to DOE (3 <sup>rd</sup> week)
	Submitted RFA to NMPED for PD with ALD
	Virtual Coaching month for all coaches
	LEAP Release of 3 candidates for lacking homework, PD or training
	Ordered sweatshirts for LEAP staff, t-shirts for candidates  Received PD IGA from PED for \$175 for Alumni Conference
November	Payment plans and invoicing continued for sites, districts and candidates
	New full time Administrative Assistant, Delores, began
v i	Facilitator, Ali Nava, resigned
	LEAP Advisory set for Dec. 1 virtually
	LANL Teacher Prep landscape analysis supported with NISN
	Test prep sessions held for Reading K-8, all LEAP
	Accreditation visit will be Fall of 2025 per NMPED
	Final TQP budget approved with carryover by DOE
December	Content coaching held for all candidates
	Set spring and fall calendar for remaining cohort and C6
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90 Day Plan	
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90 Day Plan	
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90 Day Plan			-

### Leadership:

July	Processed 94 applications for ALD program. Sent out approval letters, assigned classes to facilitators and participants, and finalized the 2023-24 ALD calendar. Added 2 classes to accommodate the increased number of participants. We have 50 Cohort 12 ALD candidates completing this semester and 84 Cohort 13 candidates beginning. Contacted first year superintendents regarding FYSA participation. Processed 22 applications for FYPA and finalized training calendar. Conducted two-day in-person initial training for FYPA. Finalized fall Leadership Series schedule and secured presenters. Presented Strategic Planning training session for NMSBA. Cochaired the Principal Prep Workgroup for all administration preparation programs in NM.
August	Finalized calendar, organized and attended Executive Coach training. Contacted Executive Coaches and made assignments for coaching for FYSA, FYPA, and ALD. Organized Superintendent Mentor training. Developed and conducted Finance and Budget training for FYSA. Organized two-day inperson Instructional Coach Conference. Attended the PSCOOTF hearing in Santa Fe. Presented to school boards in Jal and Eunice regarding the CES 6-year Study. Co-chaired the Principal Prep Workgroup for all administration preparation programs in NM.
September	Developed and presented 5 regional Principal Learning Institutes (PLI) across the state. Finalized fall content and trained ALD facilitators. Taught SE NM ALD class in Lovington. Co-taught FYPA virtual session. Attended Executive Coach training. Organized two-day in-person Instructional Coach Conference #2. Facilitated two Leadership Series virtual sessions. Followed up with USW/ALD partnership. To date 18 of our ALD graduates have enrolled to begin their doctoral program at USW. Attended 6-year Study Advisory Committee meetings. Co-chaired the Principal Prep Workgroup for all administration preparation and completed recommendations to submit to LESC.

October  Continue to support leaders at all stages of their administrative careers. Assist with planning and present at the CES Leadership Conference and NMAESP Principal Conference in October.  Met with State Representatives Joy Garratt and Ray Lara, LESC representatives, and the Greater Albuquerque Chamber of Commerce to present recommendations for updates for requirements for NM Principal Prep programs. Attended virtual follow-up sessions for the Instructional Coach Conference. Attended Executive Coach virtual training.  November  ALD application window opened. Attended 6-Year Study Advisory Committee meeting. Organized monthly Executive Coach training. Presented at NMSBA pre-conference for new board members (roles & responsibilities). Continuing training for FYPA with 23 principals. FYSA in-person training in Albuquerque. Participated in PSCOOTF hearing in Santa Fe. Planned for 6-Year Study subcommittee meetings. Taught Southeast ALD class. Conducted "Take Flight" training for Jal administrators.  December  Approved 58 ALD applicants for Cohort 14. Completed PED \$60,000 grant proposal for state-wide principal prep programs for coaching and mentoringCES will be planning and implementing training for coaching and mentoring of aspiring school leaders. Participated in the NM Principal Residency Community of Practice for principal preparation programs. Facilitated Leadership Series and SPED SOS virtual training sessions. Participate in the 6-Year Study leadership subcommittee.  90 Day Plan  Continue to revise ALD modules. Planning for state-wide Coaching and Mentoring proposal for NMPED. Ongoing training for CES executive coaches.  Conducted 6-Year Study assessment and data sub-committee. Attended NM Principal Residency Community of Practice in Albuquerque and interviewed NM Principal Prep programs to gather data for state-wide coaching and mentoring training.	000	
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gather data for state-wide coaching and mentoring training.  February  March		Attended NM Principal Residency Community of Practice in
February March		Albuquerque and interviewed NM Principal Prep programs to
March		gather data for state-wide coaching and mentoring training.
	February	
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## TAP:

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July	Action Plan 1, Planning TAP presentations and other TAP supports (registration fliers,
	guidance article topics) for first semester 22-23. Vetting new presentations. New hire
	meeting for 3 new TAP Consultants.
	2a, requested presentations provided to ACES Charter, LEAP, Southwest Secondary
	Learning Center Charter
	Action Plan 1c, Consultants updating and re-recording webinars in the TAP Hot Topic on
	Demand Library
August	Action Plan 1, TAP provided 3 virtual presentations funded by NMPSIA, 1b, Sept.
-	registration fliers distributed early Aug. 2nd, TAP monthly guidance articles started this
	month and posted in CES & Ancillary newsletters & CES website.
	2a, presentations provided to Hagerman (2 AM sessions), Horizon Academy West,
	Torrance County Children's Services in Moriarty. TAP evaluations shared with coordinator,
	presenters and David Chavez and Teresa Salazar
	Complimentary TAP consultation services provided to various districts mainly in the area
	of behavior management strategies.
September	Action Plan 1, TAP provided 1 full day and 20 half-day presentations funded by NMPSIA.
Joeptember	1b. October registration fliers distributed early Sept. 1c. TAP added two new monthly
	guidance articles (total of 4 articles) to be posted on the website and newsletters to
	support edicators.2a. 2 full day presentations requested by Santa Fe Public Schools,
	presentation for CES Leadership Program on Special Ed. Compliance.
	Complimentary consultation services via phone and email continue to come in regarding
	specific issues districts are facing.
00 D . DI .	Continue to market and provide quality TAP services to include presentations,
90 Day Plan	consultation services, guidance articles and updated webinar recordings in the TAP library
	to educators in the state.
O a t a b a u	Action Plan 1, TAP provided 1 full day and 18 half-day presentations funded by NMPSIA.
October	1b. Dec. registration fliers distributed Nov. 8th, 1c Monthly guidance articles (4 total)
	continue to be posted on the CES website and newsletters.
	2a. 2 presentations at Buffalo Thunder for REC 2 Leadership Academy, 2 presentations for
	CES Leadership Conference at Embassy Suites, 2 presentations for a Los Lunas PD-day,
	Special Education SOS Compliance presentation to CES Leadership
	TAP Hot Topic Webinar Library continues to grow from recorded presentation monthly.
November	Action Plan 1, TAP provided 3 full day and 12 half day presentations funded by NMPSIA.
	1b. Dec. registration fliers distributed early Nov., 1c. Monthly guidance articles (4 total)
	posted on CES website and newsletters. 2a. TAP presented half-day in West Las Vegas, all
	day at Colfax / Mora Head Start Program, all day in Los Lunas
	Recorded webinar "Hot Topic Library" continues to grow and is heavily utilized by viewers
	unable to attend live virtual presentations.
December	Action plan 1, TAP provided 1 full day and 5 half day presentations funded by NMPSIA to
December	finish off the first semester. 1b. Jan. registration fliers distributed in early Dec., 1c.
	monthly guidance articles submitted for January publication posted on the website, CES
	and Ancillary newsletters. 2a. Special Education SOS Compliance presentation to CES
	Leadership. TAP evaluations continue to be shared with the presenters, David Chavez and
	Leadership. TAP evaluations continue to be shared with the presenters, David Chavez and Teresa Salazar. TAP held an end of the semester planning luncheon this month to
	Teresa Salazar. TAP held an end of the semester planning luncheon this month to
90 Day Plan	Teresa Salazar. TAP held an end of the semester planning luncheon this month to introduce a new consultant, plan and schedule presentations for the remainder of the

	keep adding recordings to the "TAP Hot Topic on Demand Library". TAP continues to provide quotes, consultation services and quality professional presentations upon request.  First semester of 2023 TAP provided 70 interactive presentations funded by NMPSIA, 18 presentations requested by districts on specific request topics and 5 presentations to CES LEAP and Leadership Programs. Total attendance for first semester 2,960.
January	
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90 Day Plan	
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90 Day Plan	

# SITE:

July	Action Plan 1 (Increase the number of SITE Districts): Set up plans with 20 districts renewing MOAs in the areas of New Teacher Development, Conceptual Math Applications, Engagement Strategies, Using AI to help create Lessons, UDL, Cultural and Linguistic Responsiveness, Project based learning, and Sheltered Instructional Strategies. Action Plan 3 (Improve coordinated and comprehensive training of SITE consultants): New Teacher Collaboration and Professional Development with SITE consultants.				
August	Action Plan 1 (Increase the number of SITE Districts): New SITE districts include Cimarron, Cobre, Hagerman, Holy Ghost, Jemez Mountain, Pecos, Albuquerque Aviation, and Pojoaque. Action Plan 3 (Improve coordinated and comprehensive training of SITE consultants): Joint training with LEAP on the "Foundations of Coaching" with Elisa Begueria				
September	Action Plan 2 (Strengthen accountability measures used to determine progress towards district/school goals.) Partership with PED on standards alignment with NAEP and coaching support for NAEP districts to raise reading and math scores on the National Assessment with additional support in the area of NMSSA alignment.				
90 Day Plan	<ol> <li>Continue to complete implementation of MOAs with the goal of 40 total districts.</li> <li>Continuous improvement of district support in training and coaching.</li> <li>Collect and analyze short cycle assessments in districts for the first 90 days.</li> </ol>				
October	Action Plan 1 (Increase the number of SITE Districts): New districts include St. Mary's, West Las Vegas, Central Consolidated, Tower Road Baptist, and Vaughn. Action Plan 2 (Strengthen accountability measures used to determine progress towards district/school goals.): SITE consultants completed a crosswalk between the NAEP assessment and the New Mexico Math and Reading Standards. CES SITE partnered with PED to create the first NAEP rally and Academy to create awareness of the importance of the Nation's Report Card in Math and Reading rankings.				
November	Action Plan 1 (Increase the number of SITE Districts): New districts include Sandoval Academy of Bilingual Education. Action Plan 1a (Create new marketing material to target districts across the state): Completed Marketing Video interviews with Aaron Gonzales on SITE.				
December	Action Plan 2 (Strengthen accountability measures used to determine progress towards district/school goals.) Worked with SITE Consultants on creating Virtual Presentations for NAEP participants in New Mexico. Team meetings with SITE consultants on Math and Reading best strategies for classroom instruction to improve student achievement on state and national assessments.				
90 Day Plan	<ol> <li>Continue to complete implementation of MOAs with the goal of 40 total districts.</li> <li>Continuous improvement of district support in training and coaching.</li> <li>Collect and analyze short cycle assessments in districts for the mid-year.</li> </ol>				
January					
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90 Day Plan					
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90 Day Plan	

# **Professional Development:**

July			
	1a. Scope of work was developed for the 6-year study.		
	3b.CES Executive Committee approved \$740,000 budget.		
	7a. Advertised and interviewed candidates. CES was unable to find a match for		
	this position. Contracted with a professional services provider.		
August	1b. RfP was released, and 6 vendors submitted.		
	1c and d. Contracts were evaluated and awarded to all vendors. AAIS will do year		
	1 work with all districts participating.		
	2 a-c. 18 schools were identified as potential participants. MOUs were entered		
	into by 11 districts and CES.		
	3a. Initial Advisory meeting took place on 8/16, with 23 members attending.		
	4a-d. Quality control for year one will be addressed by CES staff as AAIS will be the sole vendor for year one.		
	7b-c. Grant was submitted to Thornburg Foundation to support 6-yr Study.		
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	Presentation was made to Permian Strategic Partners to acquire funding for districts in the study to support initiative.		
6 1			
September	2c. MOUs were entered into by 3 additional districts and CES. Currently waiting on one more district.		
	3a. Individual meetings occurred with foundations. CES applied for initial funding		
	from Thornburg Foundation and Permian Strategic Partner. Foundations cycles		
	usually start in Jan., and CES will be applying.		
	5a. Survey sent to participating districts to provide basic information for CES &		
	vendor.		
	5b. All entrance meetings for the 16 districts took place virtually and on-site visits		
	were scheduled.		
90 Day Plan	Continue monitoring and supporting the initial steps of the 6-yr study.		
Jo Day Han	Identify options to elevate student learning through comprehensive math		
	professional development.		
October	· · · · · · · · · · · · · · · · · · ·		
October	7b-c. Thornburg Foundation award was granted for \$50,000 for this application		
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	* Audit reports shared with participating school districts  * Strategic plans will be developed during the months of February through April.  * Sub-Committee work will continue to focus on how to support participating schools  * Mathematics proposal  * Develop budget for 2024-2025  * Build professional development cadre to support school districts
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90 Day Plan	
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90 Day Plan	

### **Northern Services:**

July	Regional Travel and annual NMCEL are highlights pending this month. Travel included Region 4 and Region 5, primarily. Continued Support for Utilizing Bluebook for informational purposes for requisitioning purchases, obtaining contracts and other vendor information (including pricing), and uploading or transmitting Purchase Orders via the various purchasing options available.  NMREAP is in full "renewal mode" and the majority of current subscriptions are renewing and have submitted PO's. Summer is generally a little busier with calls from Subscribers and applicants looking for assistance in access and utilization.
August	August was a busy travel month. I spent a large amount of time in the northern half of Region 1 with two different trips there. One was for the NM Municipal Leage and the other was for entity visits and regional meeting. Also had the Region 2 meeting, as well, in Jemez Mountain. I traveled into Region 2 and spent time in entities in the Taos/Questa/Red River/etc area.  NMREAP invoices are tricking in and school is starting. Most positions that can be filled have been filled!
September	September/October is "Directory Month". I have started the annual update process of over 350 members/entities in the north. Each received individualized notices with their contacts listed from the directory. I received an overwhelming response (best ever) in the first round of update notices and have been tackling getting these input into the directory. Round two will start with the remaining 150 or so.
90 Day Plan	Things are going well with regional travel. I did not hit the "southern" portion (Gallup/Zuni) of Region 1 this last quarter, so it will be priority in early October. As posted throughout the quarter, continued fielding of calls/emails for assistance along with scheduled in-person trainings and meetings is the primary focus.  The entire staff has begun a three-part "Customer Service" training to better work with and for our members and to increase in-house efficiencies for that service.

October	The Facilities Manager workshop was the "highlight" for
	October. It is always a great opportunity to catch up with
	facilities managers and is a great vendor show. Also, the
	superintendent meetings, in conjunction, allow for opportunity
	to make contact with district leadership.
	The infrastructure conference, this year in Las Cruces, followed
	the Facilities Manager Workshops. Jim and I were able to make
	some good contacts with county and municipal facilities folks.
	In addition to these conferences, regional travel and visiting
	members/entities was conducted.
November	Highlights for this month was traveling and delivering Member
	Service Credits.
December	December is usually a "wind-down" month in terms of traveling,
	but is continued with business on the purchasing front. Activity
	in assisting members with bluebook has been busy.
	Also wrapped up updating of 270/320 northern entity contact
	listings. Will pursue the remaining 50 after the new year.
90 Day Plan	
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90 Day Plan	
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90 Day Plan	

## **Southern Services:**

July	Conducted on-site visits to members in Region 8 (Las Cruces area). Ran a booth at the Procurement and Contracting Symposium (hosted by Texas equivalent of PTAC) in order to recruit additional vendors and PEs. Continued to supply help and training as needed to entities' personnel needing access to the Bluebook and contracts. Continued updates to Member Directory. Along with regular social media posting, developed a draft video script for Procurement Department review - "Becoming a CES Procurement Partner and Contract Holder," using AI (Artificial Intelligence) to help convert bulleted talking points into flowing script. Published July 2023 Member Newsletter. 15 mass emails also sent for marketing and information sharing.
August	Conducted on-site visits to members in Region 8 (Las Cruces, Gadsden, Hatch, T or C, and Deming areas). Manned booth at NM Municipal League conference in Farmington. Continued to supply help and training as needed to entities' personnel needing access to the Bluebook and contracts, plus a new emphasis on specific purchasing support for CES business office. Continued updates to Member Directory. Maintained regular social media posting. Used AI (Artificial Intelligence) to produce improved verbiage for articles and plan outlines. Published August 2023 Member and Vendor Newsletters. 22 mass emails also sent for marketing and information sharing.
September	Conducted on-site visits to members in Region 8 (Animas & Lordsburg areas). Participated in eProcurement planning session with other CES leadership. Assisted PE as a member of their employment interview panel. Attended regional CES meetings in Cloudcroft and Gadsden. Attended regional NMSBA meetings in Lovington and Deming. Continued to supply help and training as needed to entities' personnel needing access to the Bluebook and contracts, plus specific purchasing support for CES business office. Continued updates to Member Directory. Prepared for solicitation of contact information updates from all southern members and PEs. Maintained regular social media posting and worked toward production of various print and video media. Used AI (Artificial Intelligence) to produce improved verbiage for articles and plan outlines. Published September 2023 Member Newsletter. 21 mass emails also sent for marketing and information sharing. Explored and studied method of producing reels for use in social media.
90 Day Plan	<ol> <li>Complete visits in Region 8.</li> <li>Make site visits to CEO &amp; Purchasing contacts only, Regions 6, 7, 8, &amp; 4S.</li> <li>Complete production of video "Becoming a CES Procurement Partner and Contract Holder."</li> </ol>

·	4. Complete recorded interviewing with Professional Development				
	leadership for use in videos for each program and a compilation video.				
	5. Explore use of Al in graphics production.				
Oatabar	Conducted on-site visits to members in Region 8 (Silver City). Made				
October	presentation to Lincoln County Homebuilders Assn (effort to recruit				
	vendors in region). Worked the CES Facilities Managers Workshop. Ran a				
	booth at the NM Infrastructure Conference and at the NM Public				
	Procurement Association Conference. Attended the regional CES meeting				
	in Carlsbad. Attended a regional NMSBA meeting in Gadsden. Continued to				
	supply help and training as needed to entities' personnel needing access to				
	the Bluebook and contracts, plus specific purchasing support for CES				
	business office. Continued updates to Member Directory. Distributed a				
	request for contact information updates from all southern members and				
	PEs. Maintained regular social media posting and worked toward				
	production of various print and video media. Continued work on				
	"Becoming a CES Procurement Partner and Contract Holder" video and				
	began work on interview-based videos of Professional Development				
	program coordinators. Used AI to produce improved verbiage for articles				
	and plan outlines. Published October 2023 Member Newsletter. 16 mass				
	emails also sent for marketing and information sharing. Tinkered with				
	production of a relevant image using Al.				
November	Visited members in Region 8 (Silver City, Cobre, Reserve). Ran a booth at				
	the NM Safe Schools Summit and at the Public Charter Schools of NM				
	Conference. Continued to supply help and training as needed to members'				
personnel regarding access to Bluebook and contracts and assists services delivery by vendors and invoicing/payment situations. Contracts are services delivery by vendors and invoicing/payment situations.					
	sent to members. Maintained regular social media postings and continued				
	production work for "Becoming a CES Procurement Partner and Contract				
	Holder" video and Professional Development program coordinator				
	recorded interviews. Al was used to produce improved wording in articles				
	and messages. Published November 2023 Member Newsletter. 18 mass				
	emails also sent for marketing and information sharing.				
December	Visited members in all of Region 6 plus Ruidoso Downs, Cloudcroft,				
	Tularosa, and Alamogordo. Ran a booth at the NMSBA Annual Convention				
	and at the Texas Tech University Health Science Center's Vendor HUB				
	event (El Paso). Continued to supply assistance and training as needed to members' personnel regarding access to Bluebook and contracts,				
	assistance with services delivery by vendors, and invoicing/payment				
	situations. Sent a second RFI for contact updates to nonresponding				
	members. Continued updates to Member Directory, with many changes				
	collected through the RFIs sent. Maintained regular social media postings.				
	Completed production of "Becoming a CES Procurement Partner and				
	Contract Holder" video and Professional Development program				

	coordinator recorded interviews. Scheduled a full year of clips from the PD interviews being posted to social media. Al was used to produce improved wording in articles and messages. Published December 2023 Member Newsletter. 5 mass emails were sent for marketing and information sharing.
90 Day Plan	<ol> <li>Complete cycle of non-drilled visits to members, composed of Regions 7 &amp; 8 &amp; 4S.</li> <li>Begin regular cycle of drilled-down visits to members, beginning with Region 6.</li> <li>Participate in production of media/materials to support new marketing plan currently in development.</li> <li>Explore use of Al for image production in support of graphics media projects.</li> </ol>
January	
February	
March	
90 Day Plan	
April	
May	
June	
90 Day Plan	

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